

Moore County Department of Aging/Senior Enrichment Center (General Fund)

Department Narrative:

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, RSVP, SHIIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community!

Revenue Sources FY17 Budget:

Grants	\$843,504	60.22%
Fees/Donations	\$52,425	3.74%
County Property Tax	\$504,744	36.04%

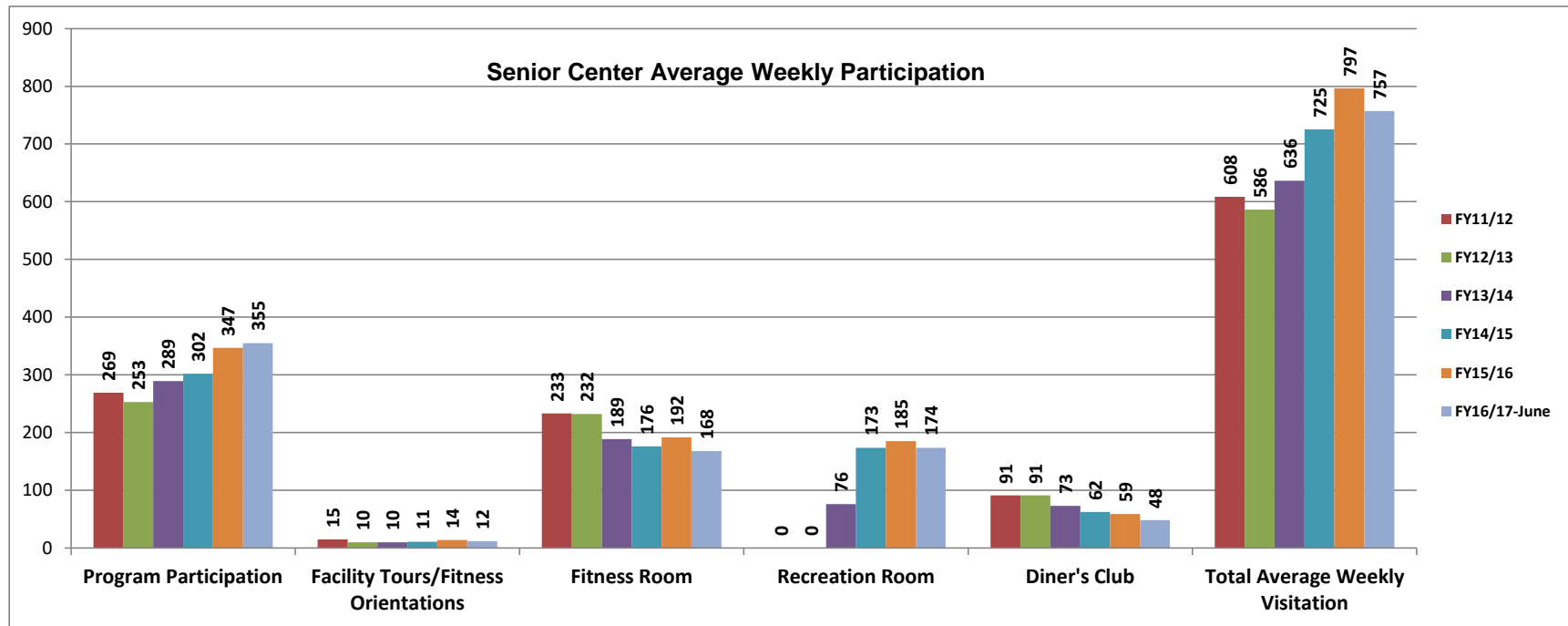
FY17 Budgeted Staffing Positions:

20	Full-Time
1	Part-Time

Department Director: Terri Prots

Department Director email: tprots@moorecountync.gov

Total FY17 Expenditure Budget: \$1,400,673



Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

Department Narrative:

Child Support: The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collections information.

Day Reporting: The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

Youth Services: The Youth Services Program provides juvenile restitution, teen court, and psychological assessments for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The psychological evaluation component funds psychological evaluations required by the juvenile court counselors to help determine appropriate resources required for youth involved with the Department of Juvenile Justice and Delinquency Prevention. Staff members also conduct educational training sessions as a program component to teach youth positive coping strategies for dealing with various situations.

Revenue Sources FY17 Budget:

Child Support:	Federal Grants	\$748,203
Child Support:	CSE Collections	\$14,500
Child Support:	Application Fees	\$1,200
Child Support:	Paternity Fees	\$3,000
Day Reporting:	Contract Revenue	\$119,486
Youth Services:	JCPC Grant	\$93,201
Youth Services:	Donations	\$250

Total FY17 Expenditure Budget:

Child Support	\$666,344
Day Reporting	\$119,486
Youth Services	\$93,451

FY17 Budgeted Staffing Positions:

	Full-time	Part-time
Child Support	11	0
Day Reporting	0.15	0
Youth Services	0.85	0

Department Director: Teresa Brewer

Department Director email: tbrewer2@moorecountync.gov

Day Reporting			
	Successful Program Completion %		
Month	Monthly %	YTD %	Target %
Jul-16	75%	75.0%	70%
Aug-16	60%	68.0%	70%
Sep-16	50%	64.0%	70%
Oct-16	100%	71.0%	70%
Nov-16	25%	67.0%	70%
Dec-16	77%	68.0%	70%
Jan-17	40%	65.0%	70%
Feb-17	46%	63.0%	70%
Mar-17	64%	63.0%	70%
Apr-17	33%	60.0%	70%
May-17	38%	57.0%	70%
Jun-17	63%	58.3%	70%

Child Support				
Collection Month	Month-FY15/16	Month-FY16/17	YTD FY15/16	YTD FY16/17
July	\$481,222	\$485,808	\$481,222	\$485,808
August	\$463,355	\$477,472	\$944,577	\$963,280
September	\$451,307	\$467,521	\$1,395,884	\$1,430,801
October	\$482,906	\$477,211	\$1,878,790	\$1,908,012
November	\$492,466	\$471,299	\$2,371,256	\$2,379,311
December	\$474,258	\$467,342	\$2,845,514	\$2,846,653
January	\$424,895	\$462,723	\$3,270,409	\$3,309,376
February	\$494,770	\$449,516	\$3,765,179	\$3,758,892
March	\$567,963	\$543,299	\$4,333,142	\$4,302,191
April	\$481,282	\$470,683	\$4,814,424	\$4,772,874
May	\$502,613	\$487,366	\$5,317,037	\$5,260,240
June	\$497,441	\$504,434	\$5,814,478	\$5,764,674

Moore County Department of NC State Cooperative Extension (General Fund)

Department Narrative:

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

Revenue Sources FY17 Budget:

Aerator Revenue	\$100
County Property Tax	\$263,303

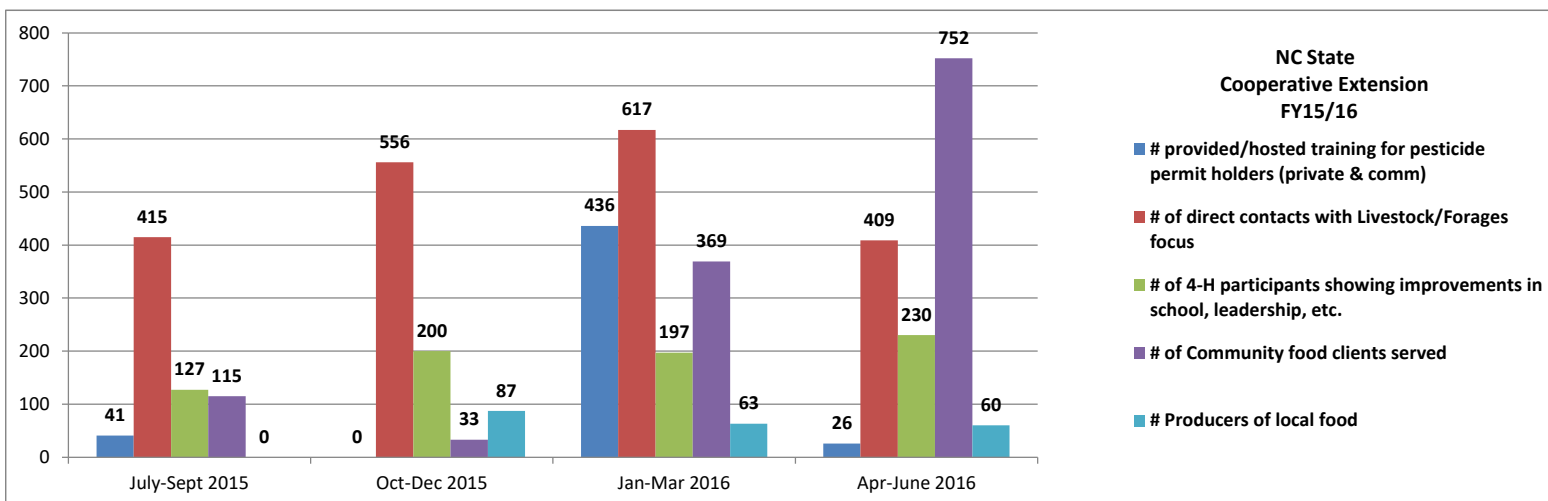
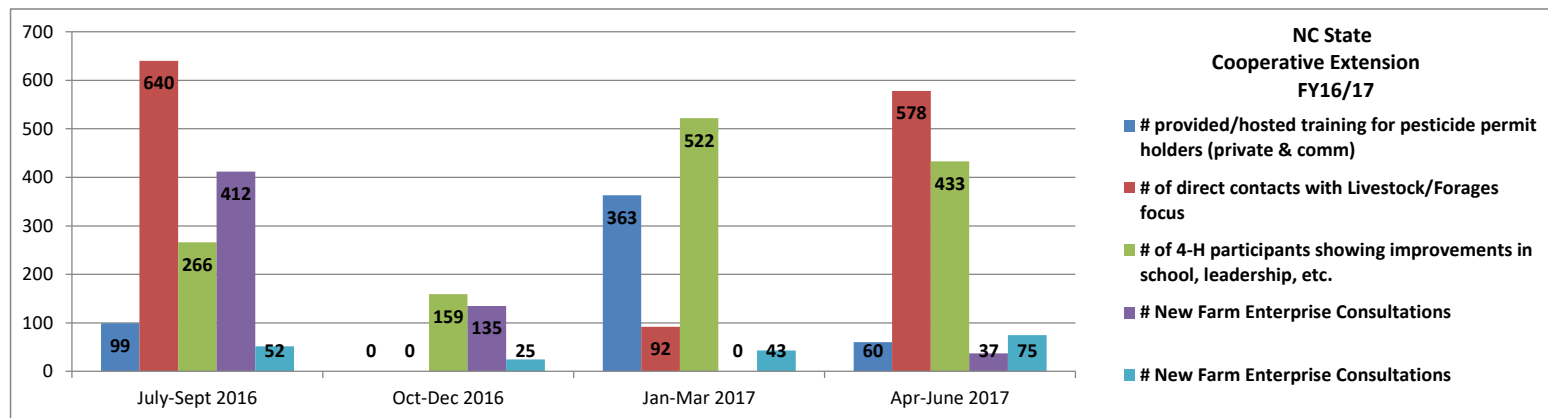
FY17 Budgeted Staffing Positions:

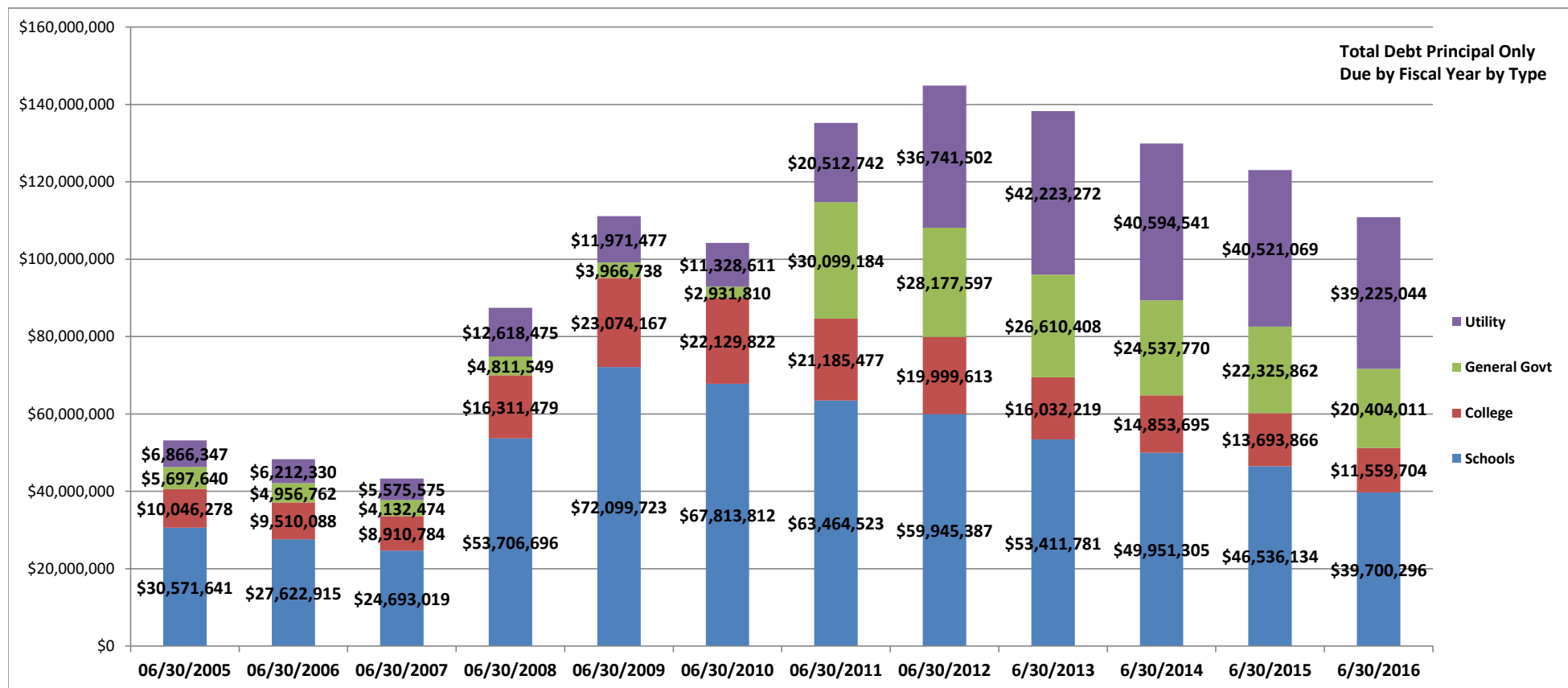
6	Full-Time	(NC State University Coop Extension reimburses up to 50% of Salaries.
0	Part-Time	(County pays 100% Live Stock Agent & the Family & Consumer Science Agent County pays at 34% because we share with them another County)
		(6 includes Director, 4H, Fam & Con Science, Horticulture, Livestock Agent and Admin Secretary). There is one resource covered 100% County.

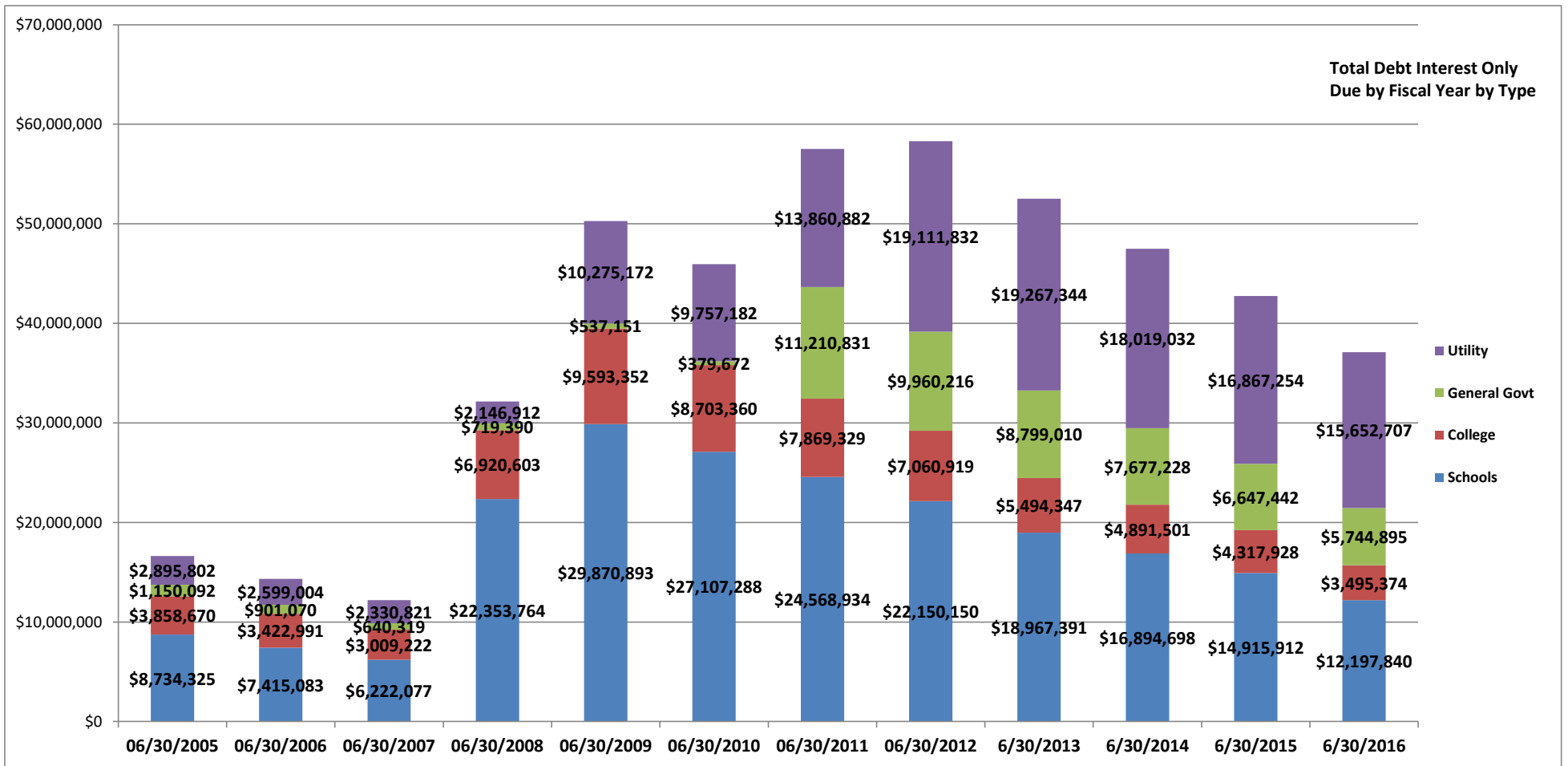
Total FY17 Expenditure Budget: \$263,403

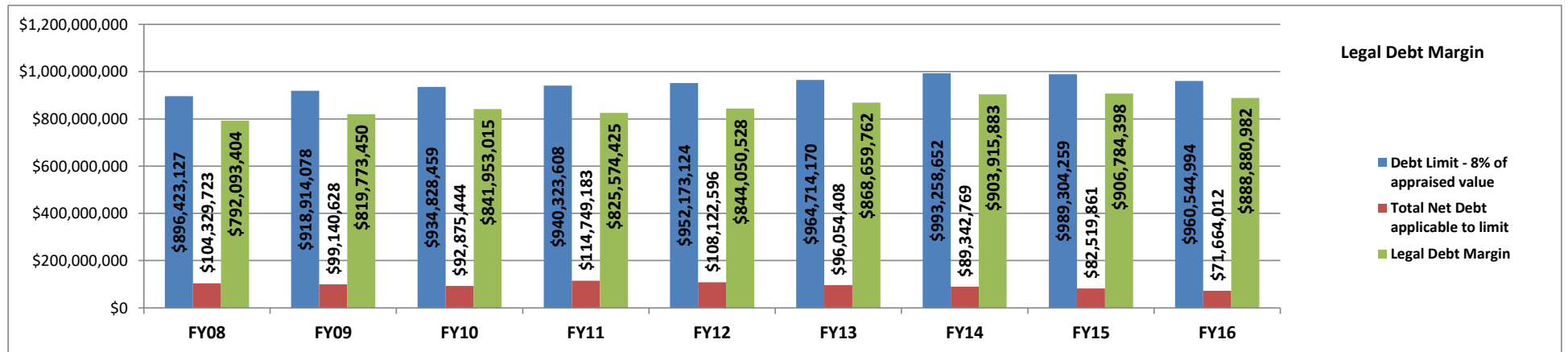
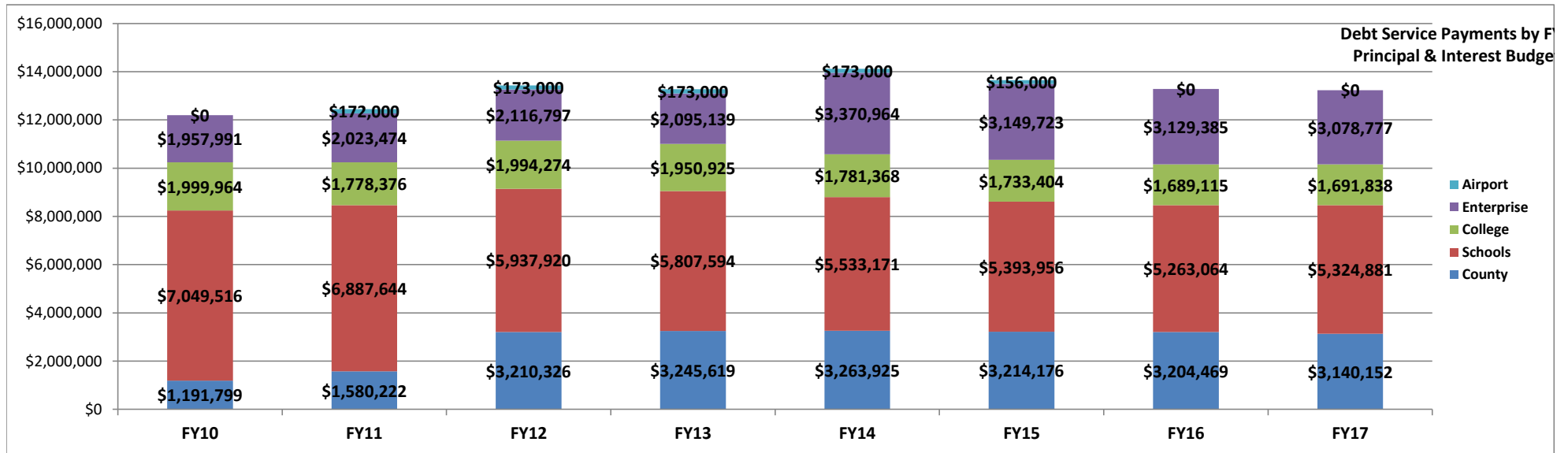
Department Director: Debra McGiffin

Department Director email: dmcgiffin@moorecountync.gov

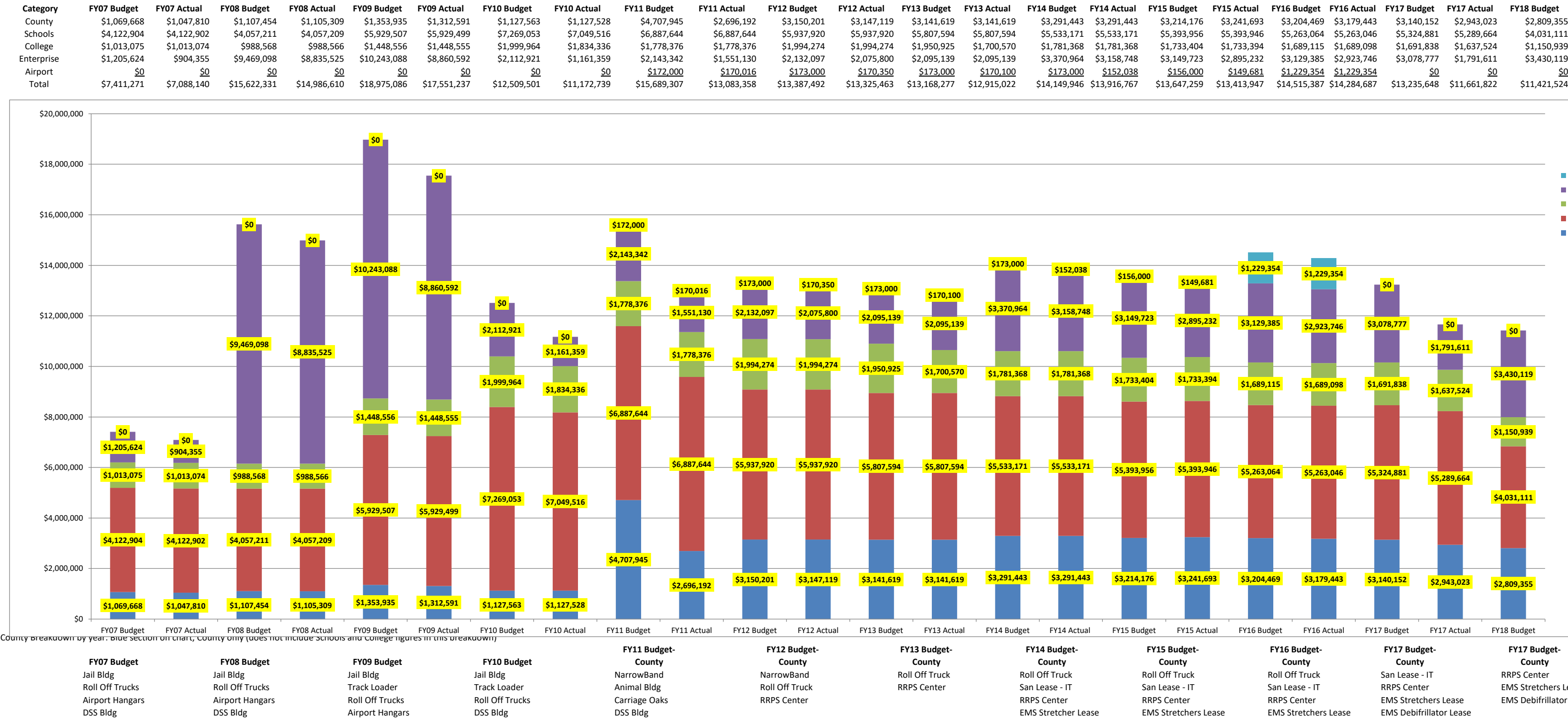








Moore County Budget & Actual Debt Service Payments by Fiscal Year by Category (includes Principal and Interest)



Moore County Department of Social Services (General Fund)

Department Narrative:

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

Revenue Sources FY17 Budget:

Fees	\$12,000
Grants	\$6,887,804
County Property Tax	\$3,029,069

Total FY17 Expenditure Budget: \$9,928,873

Department Director: Laura Cockman

Department Director email: lcockman@moorecountync.gov

FY17 Budgeted Staffing Positions:

98	Full-Time
0	Part-Time

Duties of the DSS Board: exclusive authority to recruit and select the Director of DSS after consultation with County Commissioners and to advise county and municipal authorities regarding policy and plans to improve the community's social conditions. The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

MOORE COUNTY SOCIAL SERVICES - JUNE 2017			
ADULT SERVICES			
	Reports Received	Reports Accepted	Guardianship
Current Month	29	19	26
YTD Avg	51	30	25
YTD Totals	357	207	
CHILDREN'S SERVICES			
	Reports Received	Reports Accepted	Children in Custody
Current Month	101	53	46
YTD Avg	169	109	41
YTD Totals	1182	763	
FOOD AND NUTRITION SERVICES			
	Application	Reviews	Active Cases
Current Month	279	444	4589
YTD Avg	483	791	4561
YTD Totals	3,383	5,540	
ADULT MEDICAID			
	Application	Reviews	Active Cases
Current Month	131	177	5767
YTD Avg	225	368	5167
YTD Totals	1575	2576	
FAMILY AND CHILDREN'S MEDICAID			
	Application	Reviews	Active Cases
Current Month	187	628	6891
YTD Avg	401	1005	7,311
YTD Totals	2807	7037	
Day Care	496	<i>Clients served by each respective program for the current Month.</i>	
Work First	67		
Emer. Assistance	0		

Moore County Board of Elections (General Fund)

Department Narrative:

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

Revenue Sources FY17 Budget:

Fees	\$1,100
Municipal Elections	\$0
County Property Tax	\$562,298

FY17 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time

Total FY17 Expenditure Budget: \$563,398

Department Director: Glenda Clendenin

Department Director email: elections@moorecountync.gov

Elections - Registration Totals					
Month	Total Voters	Democrat	Republican	Unaffiliated	Libertarian
July 1, 2015	61,665	16,865	25,489	19,031	280
August 3, 2015	61,763	16,839	25,483	19,156	285
September 1, 2015	61,923	16,858	25,522	19,254	289
October 1, 2015	62,124	16,862	25,566	19,406	290
November 9, 2015	62,055	16,787	25,540	19,442	286
December 1, 2015	62,327	16,780	25,639	19,619	289
January 3, 2016	62,393	16,746	25,646	19,711	290
February 1, 2016	62,565	16,695	25,735	19,848	287
March 1, 2016	63,020	16,724	25,900	20,106	290
April 1, 2016	63,663	16,796	26,176	20,406	285
May 1, 2016	63,845	16,793	26,225	20,547	280
June 1, 2016	63,683	16,736	26,130	20,542	275
July 1, 2016	63,864	16,698	26,174	20,710	282
August 1, 2016	64,068	16,676	26,231	20,873	288
September 1, 2016	64,264	16,712	26,235	21,019	298
October 5, 2016	65,081	16,830	26,492	21,441	318
November 1, 2016	65,463	16,810	26,728	21,597	328
December 6, 2016	66,549	17,019	27,251	21,941	338
January 3, 2017	66,564	16,981	27,272	21,973	338
February 1, 2017	65,154	16,580	26,739	21,513	322
March 1, 2017	65,012	16,515	26,659	21,516	322
April 2, 2017	65,058	16,504	26,652	21,577	325
May 1, 2017	65,139	16,489	26,687	21,632	331
June 1, 2017	65,276	16,485	26,731	21,730	330
July 4, 2017	65,428	16,496	26,783	21,819	330
Net Change	+152	+11	+52	+89	+0

The County Board of Elections chooses the Director and forwards their recommendation to the State Board of Elections Executive Director who makes the formal appointment. The County Board of Elections has the authority for hiring and firing other Election Employees. County board of elections controls the number of employees it employs and what they are to be paid, so long as the Board of Elections spends on salaries no more than the amount appropriated by the Board of Commissioners.

Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

Department Narrative:

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hours. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

Revenue Sources FY17 Budget:

Fees/EMS Consultants	\$2,803,340
Medicaid Cost Reimb	\$290,000
County ALS Tax	\$3,529,922 (.03 cents/\$100 value)
Appropriated FB	\$0

FY17 Budgeted Staffing Positions:

71.75	Full-Time
0	Part-Time

Total FY17 Expenditure Budget: \$6,623,262

Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director

Department Director email: bphillips@moirecountync.gov, sbrooks@moirecountync.gov

EMS # of Calls & Response Time FY16			
Month	Call Volume	Average Response Time	Avg Target Response Time
Jul-15	970	10 min, 7 sec	<10 min 59 sec
Aug-15	1,205	10 min, 8 sec	<10 min 59 sec
Sep-15	919	10 min, 3 sec	<10 min 59 sec
Oct-15	968	10 min, 23 sec	<10 min 59 sec
Nov-15	1,907	10 min, 15 sec	<10 min 59 sec
Dec-15			<10 min 59 sec
Jan-16	1,030	10 min, 45 sec	<10 min 59 sec
Feb-16	1,296	10 min, 53 sec	<10 min 59 sec
Mar-15	1,296	10 min, 53 sec	<10 min 59 sec
Apr-16			<10 min 59 sec
May-16	1,282	10 min, 40 sec	<10 min 59 sec
Jun-16	1,285	10 min, 46 sec	<10 min 59 sec

EMS # of Calls & Response Time FY17			
Month	Call Volume	Average Response Time	Avg Target Response Time
Jul-16	1,014	10 min, 18 sec	<10 min 59 sec
Aug-16	1,256	9 min, 53 sec	<10 min 59 sec
Sep-16	1,326	11 min, 1 sec	<10 min 59 sec
Oct-16	1,278	10 min, 29 sec	<10 min 59 sec
Nov-16	1,208	10 min, 7 sec	<10 min 59 sec
Dec-16	2,001	10 min, 35 sec	<10 min 59 sec
Jan-17	1,094	10 min, 51 sec	<10 min 59 sec
Feb-17	1,232	10 min, 48 sec	<10 min 59 sec
Mar-17	1,349	11 min, 1 sec	<10 min 59 sec
Apr-17	1,268	10 min, 42 sec	<10 min 59 sec
May-17	1,288	10 min, 42 sec	<10 min 59 sec
Jun-17	1,031	10 min, 55 sec	<10 min 59 sec

Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

Department Narrative:

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

Revenue Sources FY17 Budget:

Fire Inspection Fees	\$4,000
County Property Tax	\$1,298,954

FY17 Budgeted Staffing Positions:

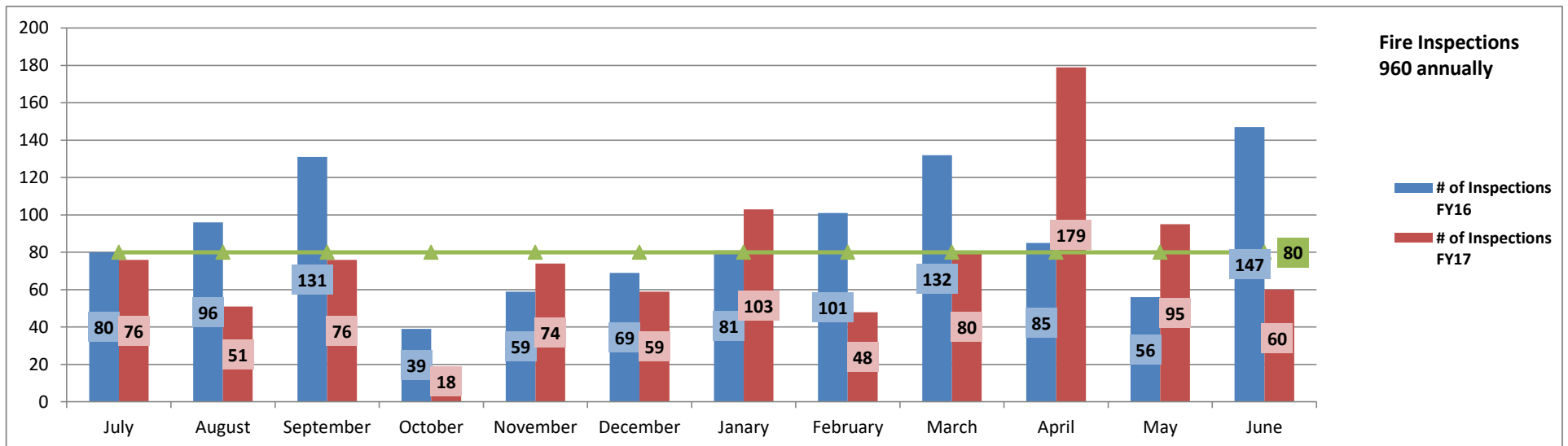
17.25	Full-Time
0	Part-Time

Total FY17 Expenditure Budget:

Fire Marshal	\$217,587
Communications	\$1,085,367
Total	\$1,302,954

Department Director: Bryan Phillips, Director

Department Director email: bphillips@moorecountync.gov



Public Safety E911 Division Service Calls FY17					
FY16/17	Fire	Medical	Law Enforcement	Other	Total
Jul-16	360	1194	3605	2835	7,994
Aug-16	423	1230	3634	2718	8,005
Sep-16	357	1279	3719	2675	8,030
Oct-16	1,256	1268	4083	2589	9,196
Nov-16	321	1195	3306	2153	6,975
Dec-16	260	1317	3469	2097	7,143
Jan-17	326	1329	3428	1992	7,075
Feb-17	310	1231	4210	2221	7,972
Mar-17	302	1360	4241	2393	8,296
Apr-17	263	1283	4539	2531	8,616
May-17	306	1286	4527	2668	8,787
Jun-17	320	1291	4450	2660	8,721
	4,804	15,263	47,211	29,532	96,810
					96,810

FY14 Audited Cash & Total Fund Balances		
Fund	Cash	Total Fund Balance
100-General	\$26,471,444	\$31,779,675
200-EMS	\$2,487,668	\$2,718,288
210-E911	\$768,514	\$793,569
230-MCTS	\$4,053	\$86,939
260-CVB	\$136,193	\$381,503
600-WPCP	\$3,613,196	\$18,190,749
610-Utilities	\$2,943,559	\$19,490,615
620-EMWD	\$424,402	\$2,626,689
640-Airport	\$1,350,011	\$1,801,287
810-Risk	\$954,102	\$237,348
250-CR Projects	\$12,742,772	\$12,742,772
251-CR Debt	\$3,773,949	\$3,773,949
252-CR Enterprise	\$1,694,865	\$1,694,865

FY15 Audited Cash & Total Fund Balances		
Fund	Cash	Total Fund Balance
100-General	\$23,912,635	\$25,485,736
200-EMS	\$1,681,772	\$1,924,461
210-E911	\$978,496	\$1,003,900
230-MCTS	\$4,624	\$102,299
260-CVB	\$388,824	\$422,114
600-WPCP	\$1,256,144	\$16,341,419
610-Utilities	\$3,278,316	\$21,414,569
620-EMWD	\$482,202	\$2,204,150
640-Airport	\$1,469,158	\$1,834,741
810-Risk	\$1,826,391	\$1,274,749
250-CR Projects	\$20,156,219	\$20,156,219
251-CR Debt	\$0	\$0
252-CR Enterprise	\$0	\$0
253-CR SCC Proj	\$454,079	\$454,079
254-CR SCC Debt	\$47,964	\$47,964

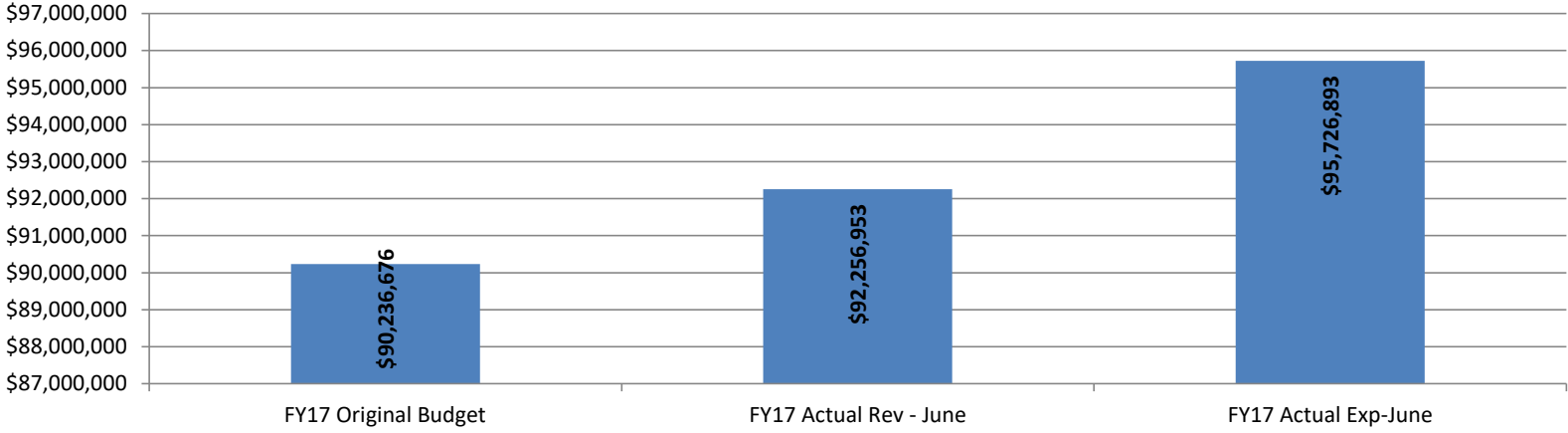
FY16 Audited Cash & Total Fund Balances		
Fund	Cash	Total Fund Balance
100-General	\$20,946,171	\$27,060,438
200-EMS	\$1,274,469	\$1,538,375
210-E911	\$1,190,574	\$1,209,313
230-MCTS	\$328	\$111,259
260-CVB	\$370,826	\$458,288
600-WPCP	\$6,419,343	\$16,920,752
610-Utilities	\$2,628,495	\$23,847,733
620-EMWD	\$753,977	\$2,002,200
640-Airport	\$1,757,059	\$3,100,818
810-Risk	\$2,041,227	\$1,432,259
250-CR Projects	\$22,186,278	\$22,186,278
251-CR Debt	\$0	\$0
252-CR Enterprise	\$0	\$0
253-CR SCC Proj	\$0	\$0
254-CR SCC Debt	\$0	\$0

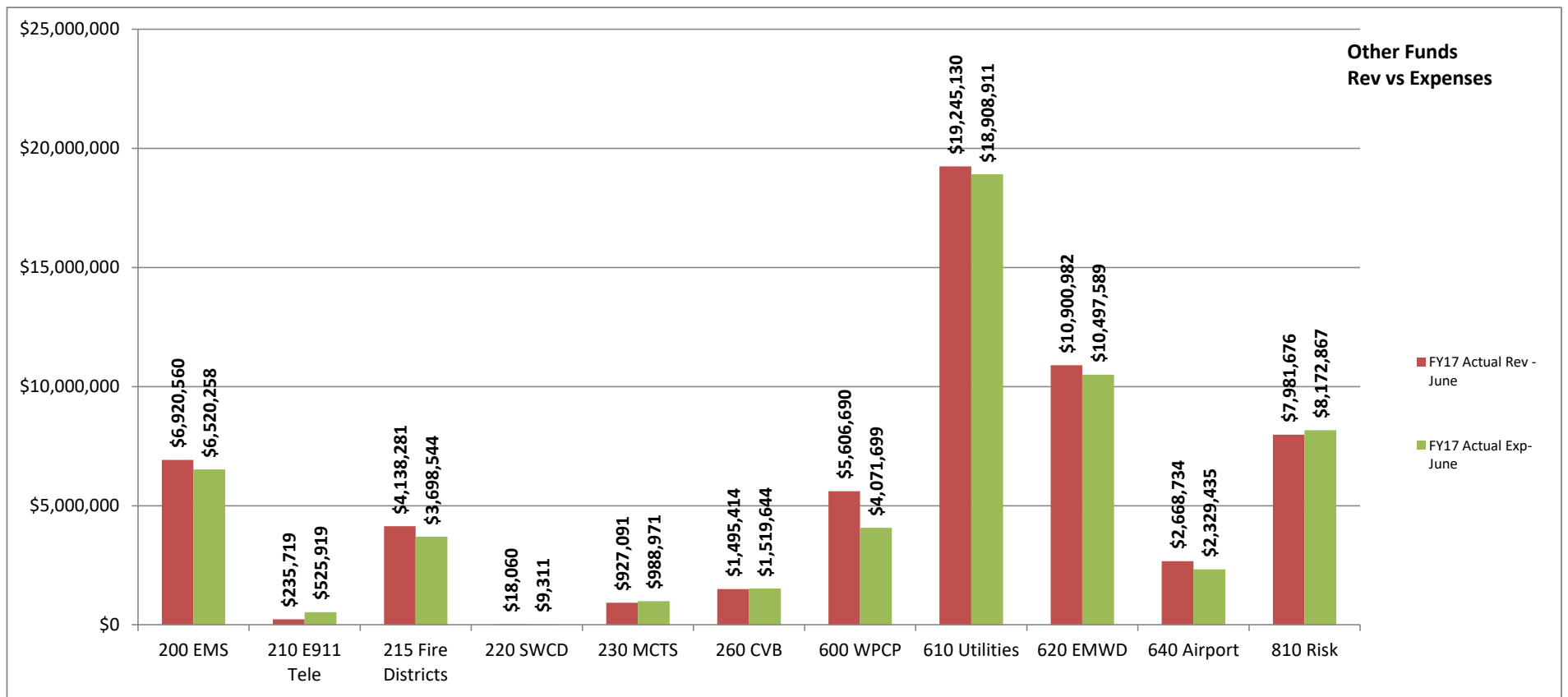
FY17 Audited Cash & Total Fund Balances		
Fund	Cash	Total Fund Balance
100-General	To be posted after final audit is completed	
200-EMS		
210-E911		
230-MCTS		
260-CVB		
600-WPCP		
610-Utilities		
620-EMWD		
640-Airport		
810-Risk		
250-CR Projects		
251-CR Debt		
252-CR Enterprise		
253-CR SCC Proj		
254-CR SCC Debt		

Total County Educational Funding by Fiscal Year							
FY	Student Enrollment	Current Expense	Debt Service	Capital Outlay/CR Projects SCC	Digital Learning	Cap Reserve - Debt SCC	Total Funding
FY13-14-Schools	12,812	\$25,165,140	\$5,533,171	\$711,932	\$750,000		\$32,160,243
FY14-15-Schools	12,825	\$25,315,140	\$5,393,955	\$1,200,000	\$600,000		\$32,509,095
FY15-16-Schools	12,838	\$26,265,140	\$5,263,064	\$750,000	\$750,000		\$33,028,204
FY16-17-Schools	12,849	\$27,029,515	\$5,324,881	\$750,000	\$750,000	\$208,290	\$34,062,686
FY13-14-College		\$4,121,819	\$1,781,368	\$0	\$0		\$5,903,187
FY14-15 College		\$4,265,064	\$1,733,404	\$454,079	\$0	\$47,964	\$6,500,511
FY15-16 College		\$4,265,064	\$1,689,115	\$208,048	\$0	\$92,254	\$6,254,481
FY16-17 College		\$4,279,427	\$1,691,838	\$0	\$0	\$89,530	\$6,060,795

FY17 Adopted Gross and Net Budget by Fund					
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget
100	General/IT/PM	General	\$90,236,676	-\$5,090,707	\$85,145,969
200	Public Safety/Emergency Mgmt	Special Revenue	\$6,623,262	-\$1,742,044	\$4,881,218
210	E911 Telephone	Special Revenue	\$413,395	\$0	\$413,395
215	Fire, Ambulance, Rescue District	Special Revenue	\$3,989,893	\$0	\$3,989,893
220	Soil Water Conservation District	Special Revenue	\$21,271	\$0	\$21,271
230	Transportation Services	Special Revenue	\$1,198,517	-\$524,483	\$674,034
600	Water Pollution Control Plant	Enterprise	\$4,639,254	-\$387,208	\$4,252,046
610	Public Utilities	Enterprise	\$10,138,489	-\$876,279	\$9,262,210
620	East Moore Water District	Enterprise	\$1,662,600	\$0	\$1,662,600
810	Risk Management	Internal Service	<u>\$8,296,542</u>	<u>-\$8,400</u>	<u>\$8,288,142</u>
	Total County Funds		\$127,219,899	-\$8,629,121	\$118,590,778
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,540,530	-\$54,030	\$1,486,500
640	Airport Authority	Comp Unit/Enterprise	<u>\$3,011,598</u>	<u>-\$80,400</u>	<u>\$2,931,198</u>
	Total Component Units		\$4,552,128	-\$134,430	\$4,417,698
		Totals	\$131,772,027	-\$8,763,551	\$123,008,476

100 General Fund -Rev/Exp

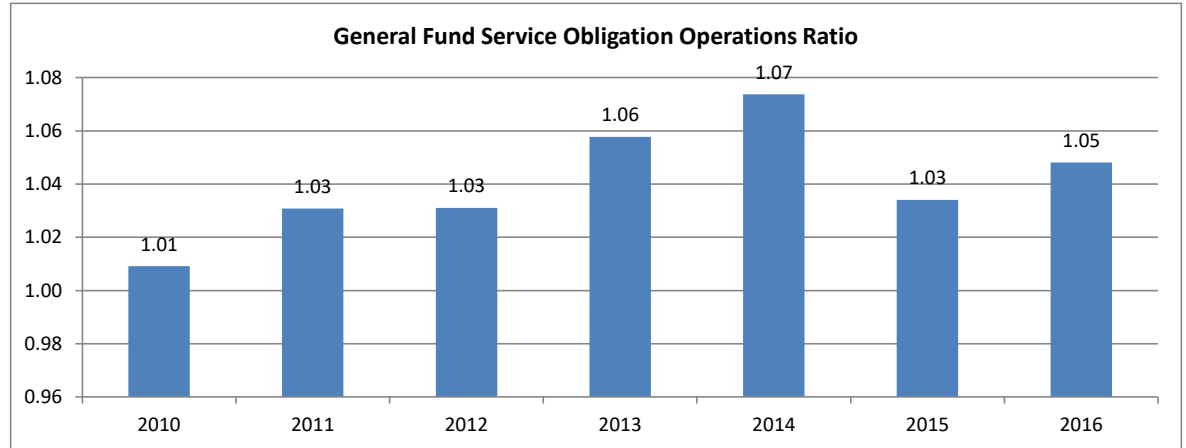




Moore County General Fund Financial Condition Analysis

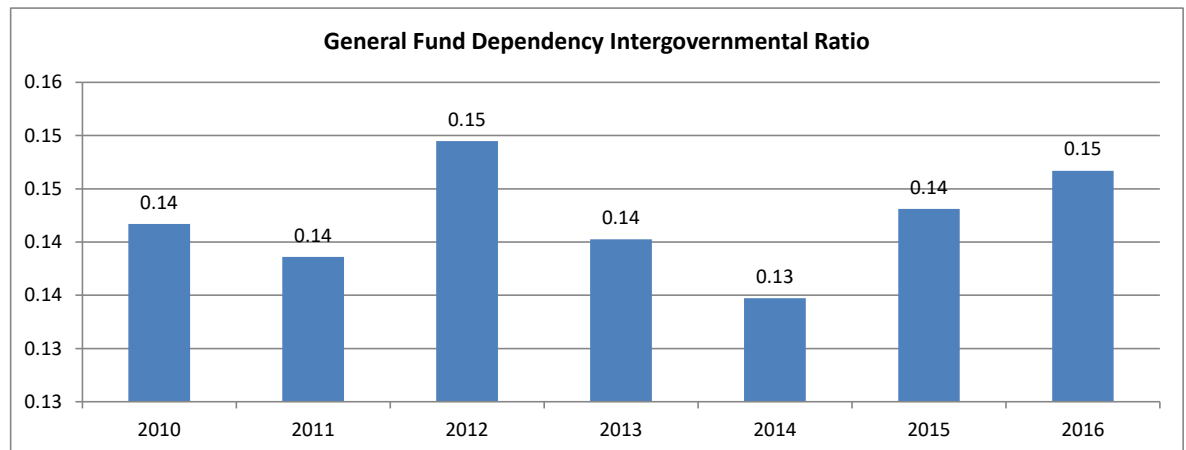
		2010	2011	2012	2013	2014	2015	2016
Service Obligation	Operations Ratio	1.01	1.03	1.03	1.06	1.07	1.03	1.05
	Total Revenues	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922
	Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143

Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).



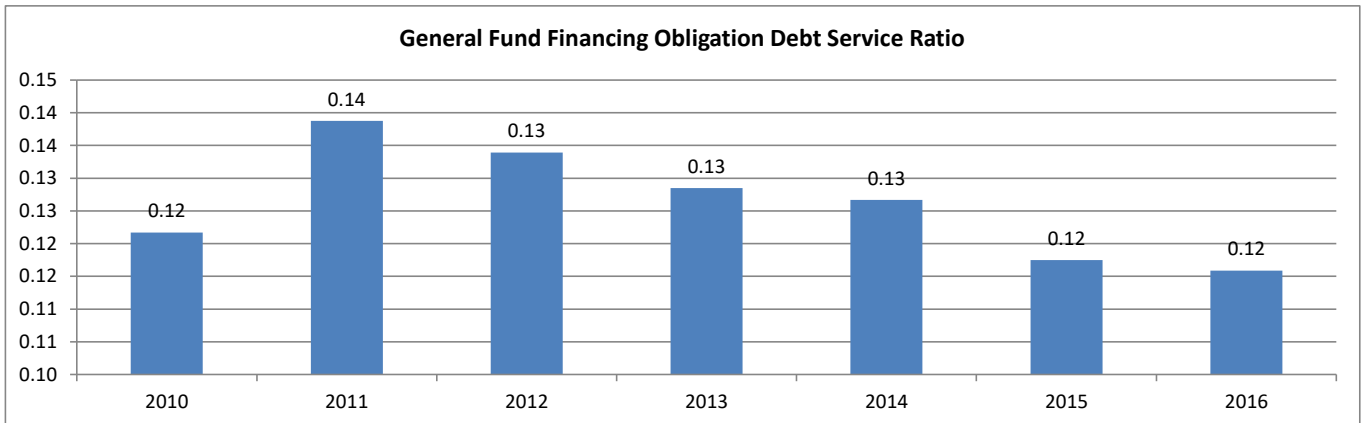
		2010	2011	2012	2013	2014	2015	2016
Dependency	Intergovernmental Ratio	0.14	0.14	0.15	0.14	0.13	0.14	0.15
	Intergovernmental Revenue	\$11,763,106	\$11,699,948	\$12,749,246	\$12,293,461	\$12,079,469	\$13,025,030	\$13,407,664
	Total Revenue	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922

Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.



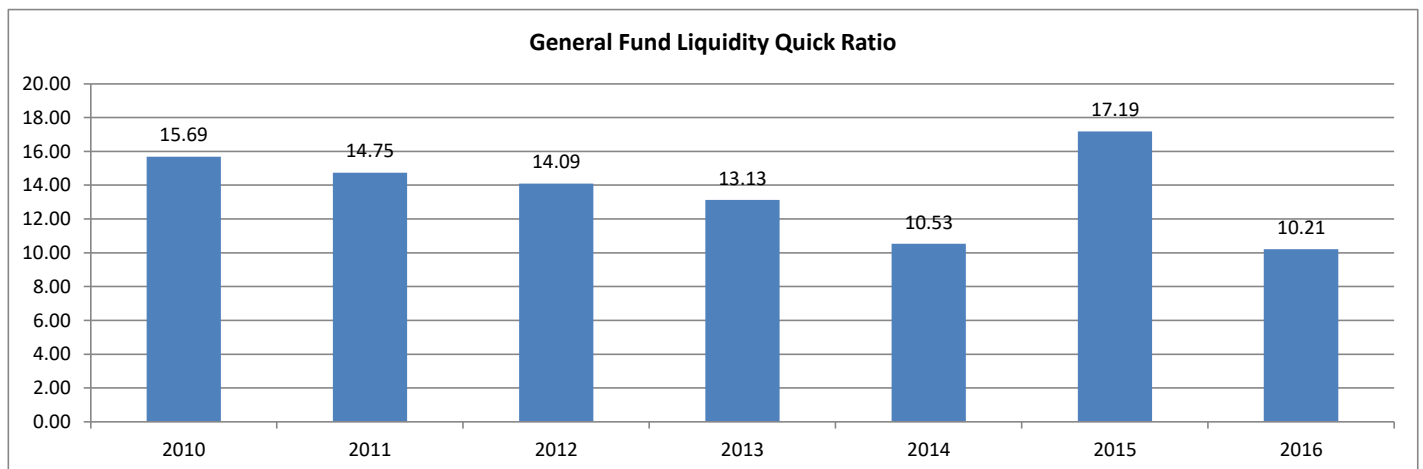
		2010	2011	2012	2013	2014	2015	2016
Financing Obligation	Debt Service Ratio	0.12	0.14	0.13	0.13	0.13	0.12	0.12
	Debt Service (inc education)	\$10,011,380	\$11,362,211	\$11,079,312	\$10,649,783	\$10,578,464	\$10,341,515	\$10,104,069
	Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143

Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).



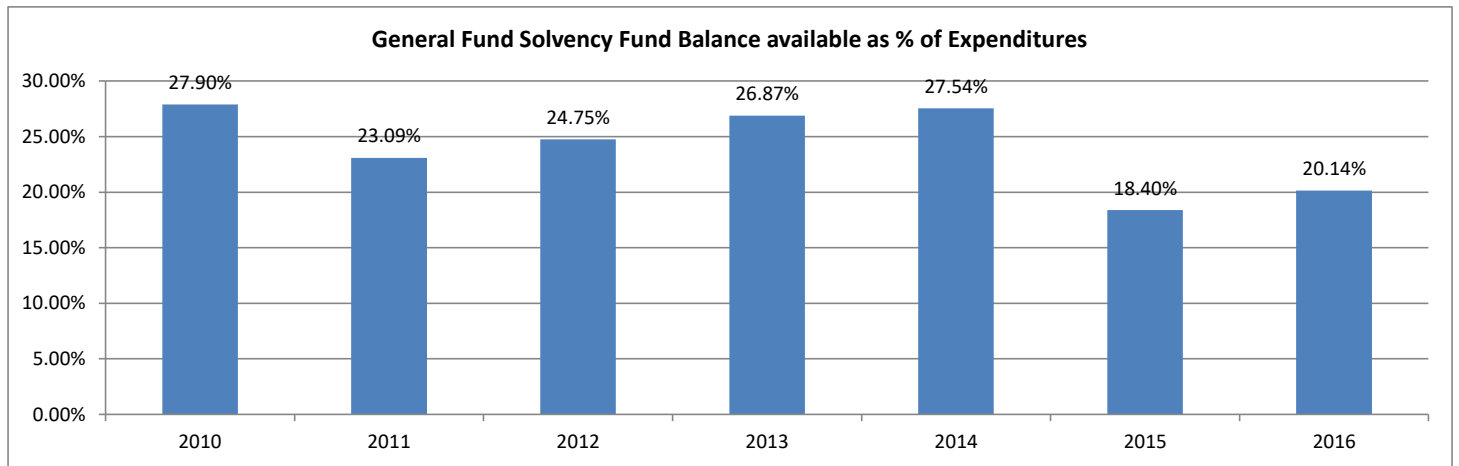
		2010	2011	2012	2013	2014	2015	2016
Liquidity	Quick Ratio	15.69	14.75	14.09	13.13	10.53	17.19	10.21
	Cash & Investments	\$25,741,179	\$23,312,531	\$23,387,757	\$25,153,473	\$26,471,444	\$43,412,635	\$20,946,171
	Current Liabilities	\$1,640,966	\$1,581,044	\$1,660,074	\$1,915,605	\$2,513,484	\$2,526,050	\$2,051,187

Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities. FY2015 started including Capital Reserve per UNC School of Govt



	2010	2011	2012	2013	2014	2015	2016
Solvency (based on LGC calculation)							
Fund Balance available as % of Expenditures	27.90%	23.09%	24.75%	26.87%	27.54%	18.40%	20.14%
Total Fund Balance	\$30,254,251	\$32,047,308	\$31,340,972	\$31,699,289	\$31,779,675	\$25,485,736	\$27,060,438
Less: Non spendable	-\$3,612	-\$4,367	-\$507,541	-\$109,654	-\$109,767	-\$106,781	-\$445,008
Less: Stabilization by Statute	<u>-\$6,405,657</u>	<u>-\$10,677,817</u>	<u>-\$9,097,467</u>	<u>-\$7,940,606</u>	<u>-\$6,876,351</u>	<u>-\$7,089,668</u>	<u>-\$8,329,083</u>
Available Fund Balance	\$23,844,982	\$21,365,124	\$21,735,964	\$23,649,029	\$24,793,557	\$18,289,287	\$18,286,347
Expenditures + transfers out	\$85,477,637	\$92,524,744	\$87,808,871	\$88,004,107	\$90,041,728	\$99,421,521	\$90,800,192

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out.



Capital Reserve Fund for Governmental Projects Fund 250 (Detail)**Projects Identified for Funding
6/30/2017 (Unaudited)**

Capital Reserve Fund Balance 6/30/16 for Governmental Projects	<u><u>\$22,186,278</u></u>	Audited on 6/30/16
Activity Detail in Capital Reserve for FY		
FY15-16 plus 15% Fiscal Policy, trans in FY16-17	\$3,665,412	(\$3,899,375 = \$3,665,412 to Cty, \$233,963 to SCC)
Decline in Non- Educational Debt Prior to Refunding	\$90,019	
Transfer out to Courts Project	-\$90,019	
School Projects Approved by BOC - WK Session 6/13/17 - Modula	-\$70,000	for Sandhills Farmlife School (2) @ \$35K each
Area III Aberdeen Acceleration and Design-Wk Session 6/13/17	-\$1,367,000	
Area I, purchase of site & design fees-Wk Session 6/13/17	-\$534,000	
Short term improvements to Aberdeen Primary BOC Mtg 6/20/17	-\$200,000	
	<u><u>\$23,680,690</u></u>	Un - Audited for June 30, 2017

Capital Reserve Fund for Governmental Projects Fund 250 (Detail)**Projects Identified for Funding
6/30/2018 (Unaudited)**

Capital Reserve Fund Balance 6/30/17 for Governmental Projects	<u><u>\$23,680,690</u></u>	Audited on 6/30/17
Activity Detail in Capital Reserve for FY		
FY15-16 plus 15% or 17% Fiscal Policy, trans in FY16-17	\$0	
Transfer to Parks & Rec Capital Project 9/5/17 BOC meeting	-\$2,700,000	
	<u><u>\$20,980,690</u></u>	Un - Audited for June 30, 2018

General Fund 100							
Fund Balance by Year (Audited)							
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Transfers</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity (including investments-NCCMT)</u>
2002-03	\$10,802,770	\$56,894,887	\$58,612,063	\$2,130,606	\$413,430	\$11,216,200	\$7,937,682
2003-04	\$11,216,200	\$67,210,790	\$63,011,559	\$952,674	\$5,151,905	\$16,368,105	\$12,311,042
2004-05	\$16,368,105	\$70,173,740	\$66,282,956	\$107,177	\$3,997,961	\$20,366,066	\$15,575,092
2005-06	\$20,366,066	\$74,248,568	\$69,526,817	-\$911,153	\$3,810,598	\$24,176,664	\$18,490,084
2006-07	\$24,176,664	\$76,416,125	\$74,843,109	-\$191,988	\$1,381,028	\$25,557,692	\$20,049,633
2007-08	\$25,557,692	\$88,289,702	\$78,802,975	-\$927,440	\$8,559,287	\$34,116,979	\$26,524,114
2008-09	\$34,116,979	\$87,431,946	\$83,883,876	-\$8,515,313	-\$4,967,243	\$29,149,736	\$23,416,525
2009-10	\$29,149,736	\$83,014,318	\$82,265,248	\$355,445	\$1,104,515	\$30,254,251	\$25,741,179
2010-11	\$30,254,251	\$84,412,559	\$82,131,900	-\$487,602	\$1,793,057	\$32,047,308	\$23,662,373
2011-12	\$32,047,308	\$85,292,227	\$82,721,258	-\$3,277,305	-\$706,336	\$31,340,972	\$23,387,757
2012-13	\$31,340,972	\$87,657,134	\$82,871,243	-\$4,427,574	\$358,317	\$31,699,289	\$25,153,473
2013-14	\$31,699,289	\$89,664,730	\$83,504,851	-\$6,079,493	\$80,386	\$31,779,675	\$26,471,444
2014-15	\$31,779,675	\$91,014,621	\$88,016,373	-\$9,292,187	-\$6,293,939	\$25,485,736	\$23,912,635
2015-16	\$25,485,736	\$91,398,922	\$87,203,143	-\$2,621,077	\$1,574,702	\$27,060,438	\$20,946,171
Breakdown of FB:							
Reserved for:		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
State Statute		\$10,677,817	\$9,097,467	\$7,940,606	\$6,876,351	\$7,089,668	\$7,397,270
Financing Agreement compliance		\$244,385	\$0	\$0	\$0	\$0	\$0
Inventories		\$4,367	\$5,303	\$109,654	\$109,767	\$106,781	\$82,304
Long-term Receivables		\$0	\$0	\$0	\$0	\$479,532	\$362,704
Encumbrances, HR, ENV, Prepaids		\$413,412	\$1,052,736	\$607,517	\$716,958	\$1,077,097	\$901,835
Unreserved, designated for:							
Subsequent Year's Expenditures		\$0	\$0	\$0	\$0	\$0	\$252,924
Capital Reserve Fund		\$0	\$0	\$0	\$0	\$0	\$0
Capital Expenses		\$0	\$0	\$0	\$0	\$0	\$400,000
Elections Capital Project		\$0	\$0	\$0	\$0	\$0	\$200,000
Vehicle Replacement Plan		\$0	\$0	\$0	\$0	\$0	\$315,000
Gov'tl Projects from FY2016		\$0	\$0	\$0	\$0	\$0	\$560,240
CR Fund - Subsequent years		\$0	\$0	\$0	\$0	\$0	\$0
Revaluation - Subsequent years		\$300,000	\$300,000	\$300,000	\$208,942	\$164,001	\$139,758
Landfill - Cell 5 - Subsequent years		\$0	\$0	\$0	\$0	\$0	\$0
Assigned for Subsequent Years Exp-Longev		\$316,444	\$0	\$0	\$0	\$0	\$0
Unassigned Fund Balance		\$13,842,100	\$16,436,683	\$18,902,092	\$20,093,708	\$16,568,657	\$16,448,403
Total Fund Balance		\$25,798,525	\$26,892,189	\$27,859,869	\$28,005,726	\$25,485,736	\$27,060,438
Committed for Debt Service (CR Fund-Debt)		\$6,248,783	\$4,448,783	\$3,839,420	\$3,773,949	\$0	\$0
Total Fund Balance (page 16 CAFR)		\$32,047,308	\$31,340,972	\$31,699,289	\$31,779,675	\$25,485,736	\$27,060,438

Emergency Mgmt Fund 200 - Special Revenue Fund						
Fund Balance by Year (Audited)						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2002-03	\$692,958	\$2,822,603	\$2,751,286	\$71,317	\$764,275	\$886,916
2003-04	\$764,275	\$3,104,747	\$3,332,500	-\$227,753	\$536,522	\$681,870
2004-05	\$536,522	\$3,202,881	\$3,648,203	-\$445,322	\$91,200	\$146,401
2005-06	\$91,200	\$3,357,930	\$3,444,642	-\$86,712	\$4,488	\$71,952
2006-07	\$4,488	\$6,745,092	\$4,358,738	\$2,386,354	\$2,390,842	\$2,511,036
2007-08	\$2,390,842	\$5,836,512	\$4,460,038	\$1,376,474	\$3,767,316	\$3,692,410
2008-09	\$3,767,316	\$5,712,570	\$5,145,216	\$567,354	\$4,334,670	\$4,490,653
2009-10	\$4,334,670	\$5,299,205	\$4,512,003	\$787,202	\$5,121,872	\$4,961,280
2010-11	\$5,121,872	\$5,257,082	\$4,804,613	\$452,469	\$5,574,341	\$5,760,322
2011-12	\$5,574,341	\$5,582,086	\$8,219,385	-\$2,637,299	\$2,937,042	\$3,109,702
2012-13	\$2,937,042	\$5,522,147	\$5,524,651	-\$2,504	\$2,934,538	\$2,889,848
2013-14	\$2,934,538	\$5,904,253	\$6,120,503	-\$216,250	\$2,718,288	\$2,487,668
2014-15	\$2,718,288	\$5,884,982	\$6,678,809	-\$793,827	\$1,924,461	\$1,681,772
2015-16	\$1,924,461	\$5,852,651	\$6,238,737	-\$386,086	\$1,538,375	\$1,274,469

E911 Telephone Fund 210 - Special Revenue Fund (PSAP)						
Fund Balance by Year (Audited)						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2002-03	\$364,992	\$585,176	\$425,071	\$160,105	\$525,097	\$519,628
2003-04	\$525,097	\$585,301	\$355,828	\$229,473	\$754,570	\$723,087
2004-05	\$754,570	\$587,983	\$485,700	\$102,283	\$856,853	\$817,486
2005-06	\$856,853	\$618,596	\$409,165	\$209,431	\$1,066,284	\$1,021,177
2006-07	\$1,066,284	\$632,354	\$938,838	-\$306,484	\$759,800	\$756,121
2007-08	\$759,800	\$632,429	\$649,194	-\$16,765	\$743,035	\$624,752
2008-09	\$743,035	\$632,354	\$272,932	\$359,422	\$1,102,457	\$1,050,244
2009-10	\$1,102,457	\$632,354	\$285,444	\$346,910	\$1,449,367	\$1,411,436
2010-11	\$1,449,367	\$647,640	\$373,965	\$273,675	\$1,723,042	\$1,675,560
2011-12	\$1,723,042	\$679,528	\$1,105,864	-\$426,336	\$1,296,706	\$1,271,097
2012-13	\$1,296,706	\$388,591	\$962,164	-\$573,573	\$723,133	\$706,355
2013-14	\$723,133	\$307,324	\$236,888	\$70,436	\$793,569	\$768,514
2014-15	\$793,569	\$431,926	\$221,595	\$210,331	\$1,003,900	\$978,496
2015-16	\$1,003,900	\$428,032	\$222,619	\$205,413	\$1,209,313	\$1,190,574

Moore County Transportation Services Fund 230 - Special Revenue Fund						
Fund Balance by Year (Audited)						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2002-03	\$243,048	\$770,560	\$782,911	-\$12,351	\$230,697	\$180,363
2003-04	\$230,697	\$880,336	\$872,463	\$7,873	\$238,570	\$177,238
2004-05	\$238,570	\$785,284	\$730,838	\$54,446	\$293,016	\$238,333
2005-06	\$293,016	\$1,085,757	\$1,086,560	-\$803	\$292,213	\$225,905
2006-07	\$292,213	\$1,016,737	\$1,008,408	\$8,329	\$300,542	\$194,764
2007-08	\$300,542	\$1,393,810	\$1,372,867	\$20,943	\$321,485	\$183,928
2008-09	\$321,485	\$1,137,833	\$1,121,166	\$16,667	\$338,152	\$155,192
2009-10	\$338,152	\$1,290,560	\$1,198,947	\$91,613	\$429,765	\$330,986
2010-11	\$429,765	\$1,038,415	\$1,154,446	-\$116,031	\$313,734	\$198,793
2011-12	\$313,734	\$1,135,494	\$1,175,894	-\$40,400	\$273,334	\$43,821
2012-13	\$273,334	\$1,335,472	\$1,512,349	-\$176,877	\$96,457	\$4,254
2013-14	\$96,457	\$1,609,371	\$1,618,889	-\$9,518	\$86,939	\$4,053
2014-15	\$86,939	\$1,067,770	\$1,052,410	\$15,360	\$102,299	\$4,624
2015-16	\$102,299	\$977,519	\$968,559	\$8,960	\$111,259	\$328

Risk Management Fund 810 - Internal Service Fund						County	
Fund Balance by Year (Audited)						Cost per	
		Actual	Actual		Unrestricted	Cash	Employee
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Equity</u>	<u>Health Insurance</u>
1991-92	\$49,691	\$721,898	\$622,206	\$99,692	\$149,383	\$212,510	
1992-93	\$149,383	\$788,584	\$674,462	\$114,122	\$263,505	\$332,944	
1993-94	\$263,505	\$889,676	\$1,058,667	-\$168,991	\$94,514	\$214,514	
1994-95	\$94,514	\$985,766	\$995,815	-\$10,049	\$84,465	\$82,649	
1995-96	\$84,465	\$1,145,646	\$1,222,789	-\$77,143	\$7,322	\$67,316	
1996-97	\$7,324	\$1,357,933	\$1,354,631	\$3,302	\$10,626	\$155,626	
1997-98	\$10,626	\$1,623,326	\$1,551,374	\$71,952	\$82,578	\$111,513	
1998-99	\$82,578	\$2,086,570	\$2,092,654	-\$6,084	\$76,494	\$291,494	
1999-2000	\$76,494	\$2,739,687	\$2,758,950	-\$19,263	\$57,231	\$27,488	
2000-01	\$57,231	\$2,689,967	\$2,510,425	\$179,542	\$236,773	\$500,032	
2001-02	\$236,773	\$2,851,406	\$3,068,850	-\$217,444	\$19,329	\$312,091	\$3,000
2002-03	\$19,329	\$3,600,436	\$3,146,914	\$453,522	\$472,851	\$757,677	\$4,000
2003-04	\$472,851	\$4,542,815	\$3,908,667	\$634,148	\$1,106,999	\$1,455,845	\$5,000
2004-05	\$1,106,999	\$4,988,706	\$4,784,037	\$204,669	\$1,311,668	\$1,598,203	\$5,500
2005-06	\$1,311,668	\$5,799,181	\$4,891,675	\$907,506	\$2,219,174	\$2,454,659	\$6,325
2006-07	\$2,219,174	\$6,122,296	\$6,340,424	-\$218,128	\$2,001,046	\$2,449,726	\$6,645
2007-08	\$2,001,046	\$7,067,822	\$5,395,379	\$1,672,443	\$3,673,489	\$4,025,362	\$6,645
2008-09	\$3,673,489	\$6,748,240	\$6,634,748	\$113,492	\$3,786,981	\$4,325,798	\$7,000
2009-10	\$3,786,981	\$5,889,234	\$5,798,944	\$90,290	\$3,877,271	\$3,998,240	\$7,000
2010-11	\$3,877,271	\$5,568,292	\$6,637,516	-\$1,069,224	\$2,808,047	\$3,059,150	\$6,000
2011-12	\$2,808,047	\$6,447,715	\$7,585,301	-\$1,137,586	\$1,670,461	\$1,847,012	\$6,633
2012-13	\$1,670,461	\$7,469,871	\$8,685,943	-\$1,216,072	\$454,389	\$684,665	\$7,266
2013-14	\$454,389	\$8,357,980	\$8,575,021	-\$217,041	\$237,348	\$954,102	\$7,900
2014-15	\$237,348	\$8,414,389	\$7,376,988	\$1,037,401	\$1,274,749	\$1,826,391	\$8,400
2015-16	\$1,274,749	\$8,304,365	\$8,146,855	\$157,510	\$1,432,259	\$2,041,227	\$8,400

Water Pollution Control Plant Fund 600						
Fund Balance by Year (Audited) Enterprise						
	Actual	Actual				
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB (inc Assets)</u>	<u>Cash Equity</u>
1991-92	\$4,069,480	\$1,929,855	\$1,729,432	\$200,423	\$4,269,903	\$6,660
1992-93	\$4,269,903	\$1,945,458	\$2,025,674	-\$80,216	\$4,189,687	\$80,130
1993-94	\$4,189,687	\$2,166,045	\$2,116,641	\$49,404	\$4,239,091	\$1,270,225
1994-95	\$4,239,091	\$2,127,577	\$2,095,967	\$31,610	\$4,270,701	\$310,959
1995-96	\$4,270,701	\$1,875,436	\$2,184,350	-\$308,914	\$3,961,787	\$188,771
1996-97	\$3,961,787	\$2,210,648	\$2,488,378	-\$277,730	\$3,684,057	\$328,989
1997-98	\$3,684,057	\$2,467,968	\$2,250,914	\$217,054	\$3,901,111	\$1,487,903
1998-99	\$3,901,111	\$2,158,291	\$2,282,454	-\$124,163	\$3,776,948	\$1,360,114
1999-2000	\$3,776,948	\$2,348,442	\$2,168,508	\$179,934	\$3,956,882	\$1,345,641
2000-01	\$3,956,882	\$2,201,827	\$2,115,900	\$85,927	\$4,042,809	\$1,152,208
2001-02	\$4,042,809	\$6,697,981	\$2,138,277	\$4,559,704	\$8,602,513	\$1,478,064
2002-03	\$8,602,513	\$2,179,588	\$1,882,268	\$297,320	\$8,899,833	\$2,419,585
2003-04	\$8,899,833	\$2,180,842	\$2,167,436	\$13,406	\$8,913,239	\$491,697
2004-05	\$8,913,239	\$2,055,036	\$2,039,352	\$15,684	\$8,928,923	\$616,168
2005-06	\$8,928,923	\$2,289,336	\$2,317,059	-\$27,723	\$8,901,200	\$849,538
2006-07	\$8,901,200	\$2,710,442	\$2,393,466	\$316,976	\$9,218,176	\$4,450
2007-08	\$9,218,176	\$2,352,080	\$2,608,148	-\$256,068	\$8,962,108	\$350,960
2008-09	\$8,962,108	\$3,153,499	\$2,375,052	\$778,447	\$9,740,555	\$1,471,677
2009-10	\$9,740,555	\$3,949,499	\$3,815,098	\$134,401	\$9,874,956	\$1,894,887
2010-11	\$9,874,956	\$6,795,574	\$3,979,289	\$2,816,285	\$12,691,241	\$4,244,302
2011-12	\$12,691,241	\$4,084,879	\$2,957,780	\$1,127,099	\$13,818,340	\$201,769
2012-13	\$13,818,340	\$4,777,121	\$2,460,949	\$2,316,172	\$16,134,512	\$194,639
2013-14	\$16,134,512	\$5,273,213	\$3,216,976	\$2,056,237	\$18,190,749	\$3,613,196
2014-15	\$18,190,749	\$5,146,873	\$6,996,203	-\$1,849,330	\$16,341,419	\$1,256,144
2015-16	\$16,341,419	\$5,474,078	\$4,894,745	\$579,333	\$16,920,752	\$6,419,343
			(includes transfers in & out)		(includes assets)	

Public Utilities Fund 610 Water & Sewer						
Fund Balance by Year (Audited) Enterprise						
	Actual	Actual				
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB (inc Assets)</u>	<u>Cash Equity</u>
1997-98 MOWASA				\$0	\$0	
1998-99 MOWASA				\$0	\$4,025,082	
1999-2000-County	\$4,025,082	\$5,758,384	\$5,021,742	\$736,642	\$4,761,724	\$605,901
2000-01	\$4,761,724	\$5,576,912	\$4,947,960	\$628,952	\$5,390,676	\$32,157
2001-02	\$5,390,676	\$5,827,233	\$4,774,219	\$1,053,014	\$6,443,690	\$178,159
2002-03	\$6,443,690	\$7,922,879	\$4,709,097	\$3,213,782	\$9,657,472	\$144,725
2003-04	\$9,657,472	\$5,872,466	\$5,277,879	\$594,587	\$10,252,059	\$564,171
2004-05	\$10,252,059	\$6,176,595	\$5,033,792	\$1,142,803	\$11,394,862	\$1,531,585
2005-06	\$11,394,862	\$7,027,036	\$5,576,889	\$1,450,147	\$12,845,009	\$1,310,392
2006-07	\$12,845,009	\$8,321,155	\$6,570,420	\$1,750,735	\$14,595,744	\$97,879
2007-08	\$14,595,744	\$7,307,986	\$6,449,772	\$858,214	\$15,453,958	\$38,974
2008-09	\$15,453,958	\$7,584,695	\$7,428,341	\$156,354	\$15,610,312	\$671,310
2009-10	\$15,610,312	\$10,891,859	\$8,009,063	\$2,882,796	\$18,493,108	\$630,050
2010-11	\$18,493,108	\$8,711,884	\$8,673,356	\$38,528	\$18,531,636	\$1,781,874
2011-12	\$18,531,636	\$8,366,897	\$8,869,207	-\$502,310	\$18,029,326	\$2,532,271
2012-13	\$18,029,326	\$10,629,296	\$8,835,962	\$1,793,334	\$19,822,660	\$2,459,735
2013-14	\$19,822,660	\$9,129,456	\$9,461,501	-\$332,045	\$19,490,615	\$2,943,559
2014-15	\$19,490,615	\$11,851,051	\$9,927,097	\$1,923,954	\$21,414,569	\$3,278,316
2015-16	\$21,414,569	\$12,288,502	\$9,855,338	\$2,433,164	\$23,847,733	\$2,628,495
			(includes transfers in & out)		(includes assets)	

East Moore Water District Fund 620
Fund Balance by Year (Audited) Enterprise
Actual Actual

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB (inc. Assets)</u>	<u>Cash Equity</u>
2003-04	\$1,343,291	\$356,658	\$397,366	-\$40,708	\$1,302,583	\$9,609
2004-05	\$1,302,583	\$578,599	\$324,325	\$254,274	\$1,556,857	\$48,778
2005-06	\$1,556,857	\$464,058	\$393,099	\$70,959	\$1,627,816	\$4,445
2006-07	\$1,627,816	\$351,512	\$422,642	-\$71,130	\$1,556,686	\$1,347
2007-08	\$1,556,686	\$2,738,935	\$989,379	\$1,749,556	\$3,306,242	\$130,092
2008-09	\$3,306,242	\$1,880,395	\$922,415	\$957,980	\$4,264,222	\$765
2009-10	\$4,264,222	\$1,664,296	\$1,297,513	\$366,783	\$4,631,005	\$107,735
2010-11	\$4,631,005	\$1,593,149	\$1,967,862	-\$374,713	\$4,256,292	\$194,368
2011-12	\$4,256,292	\$1,508,036	\$2,175,943	-\$667,907	\$3,588,385	\$196,894
2012-13	\$3,588,385	\$1,561,109	\$2,134,774	-\$573,665	\$3,014,720	\$240,016
2013-14	\$3,014,720	\$1,724,040	\$2,112,071	-\$388,031	\$2,626,689	\$424,402
2014-15	\$2,626,689	\$1,707,991	\$2,130,530	-\$422,539	\$2,204,150	\$482,202
2015-16	\$2,204,150	\$1,944,319	\$2,146,269	-\$201,950	\$2,002,200	\$753,977
(includes assets and bonds payable)						

Capital Reserve for Govt Projects - Fund 250 - Special Revenue Fund (Detail of Fund Activity on next page)

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2008-09 *	\$0	\$8,624,250	\$1,981,200	\$6,643,050	\$6,643,050	\$6,643,050
2009-10	\$6,643,050	\$4,540,992	\$4,365,285	\$175,707	\$6,818,757	\$6,618,757
2010-11	\$6,818,757	\$13,648,853	\$12,749,024	\$899,829	\$7,718,586 **	\$7,718,586
2011-12	\$7,718,586	\$1,590,552	\$253,896	\$1,336,656	\$9,055,242	\$9,055,242
2012-13	\$9,055,242	\$4,141,300	\$6,623,029	-\$2,481,729	\$6,573,513	\$6,573,513
2013-14	\$6,573,513	\$6,544,259	\$375,000	\$6,169,259	\$12,742,772	\$12,742,772
2014-15	\$12,742,772	\$10,202,922	\$2,789,475	\$7,413,447	\$20,156,219	\$20,156,219
2015-16	\$20,156,219	\$3,259,413	\$1,229,355	\$2,030,058	\$22,186,277	\$22,186,277
2016-17 - unaudited	\$22,186,277			\$0	\$22,186,277	

Capital Reserve for Debt Service - Fund 251 - Special Revenue Fund

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2010-11	\$0	\$6,248,783	\$0	\$6,248,783	\$6,248,783	\$6,248,783
2011-12	\$6,248,783	\$0	\$1,800,000	-\$1,800,000	\$4,448,783	\$4,448,783
2012-13	\$4,448,783	\$0	\$609,363	-\$609,363	\$3,839,420	\$3,839,420
2013-14	\$3,839,420	\$0	\$65,471	-\$65,471	\$3,773,949	\$3,773,949
2014-15	\$3,773,949	\$0	\$3,773,949	-\$3,773,949	\$0	\$0

Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2010-11	\$0	\$2,944,046	\$0	\$2,944,046	\$2,944,046	\$2,944,046
2011-12	\$2,944,046	\$1,616,478	\$4,320,000	-\$2,703,522	\$240,524	\$240,524
2012-13	\$240,524	\$1,454,341	\$0	\$1,454,341	\$1,694,865	\$1,694,865
2013-14	\$1,694,865	\$0	\$0	\$0	\$1,694,865	\$1,694,865
2014-15	\$1,694,865	\$452,636	\$2,147,501	-\$1,694,865	\$0	\$0
2015-16	\$0	\$289,914	\$289,914	\$0	\$0	\$0
2016-17-unaudited	\$0	\$514,405	\$0	\$514,405	\$514,405	\$514,405

*Setting up Capital Reserve from General Fund transfer \$8,624,250 from GF to CR Fund in 2008-2009

**Set up CR for Debt Service and CR for Enterprise Funds \$12,749,024 Transfer out of CR for Projects (Detail below)

Transferred \$6,248,783 from CR for Govt Projects to Debt Service

Transferred \$2,944,046 from CR to CR for Enterprise Funds

Transferred \$2,000,000 to GF for Debt Payments

Transferred \$1,374,529 to GF to pay off Debt Service

Transferred \$2,730,840 to GF for School Bond Debt (in FY09/10)

Transferred \$1,634,445 to IT for ERP Project (in FY09/10)

Transferred \$6,623,029 to GF to pay off GO Bond Debt Fund 490 (Schools/College)

CR for Debt Close out Sept 2014

\$3,089,021 Trans to CR for Govt Projects

\$226,437 Trans to GF for College

\$458,491 Trans to GF per budget

\$3,773,949

CR for Gov Proj 2014/15 Revenue

\$3,089,021 Trans in from CR Debt to close out

CR for Gov Proj 2014/15 Expenses

\$760,196 Trans to GF for College (\$986,633)

\$2,029,279 PS/Courts/Currie Renovations

\$2,789,475

*****15% transfer from GF to CR for Gov Projects by Year**

\$6,629,011 from FY09/10 transferred in FY10/11 to CR for Gov Projects, completed on 1/2011

\$1,512,315 from FY10/11 transferred in FY11/12 to CR for Gov Projects, completed on 3/2012

\$4,028,494 from FY11/12 transferred in FY12/13 to CR for Gov Projects, completed 3/2013

\$6,471,406 from FY12/13 transferred in FY13/14 to CR for Gov Projects, completed 3/2014

\$7,567,980 from FY13/14 transferred in FY14/15 to CR for Gov Projects, completed 3/2015 (CR Proj - \$7,113,901, SCC \$454,079)

\$3,467,462 from FY14/15 transferred in FY15/16 to CR for Gov Projects, completed 3/2016 (CR Proj - \$3,259,414, SCC \$208,048)

Projected: \$4,534,522 from FY15/16 transferred in FY16/17 to CR for Gov Projects, to be completed 3/2017 (CR Proj - \$3,322,451, SCC \$212,071)

Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer)

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2014-2015	\$0	\$454,079	\$0	\$454,079	\$454,079	\$454,079
2015-2016	\$454,079	\$208,048	\$662,127	-\$454,079	\$0	\$0
2016-2017 - unaudited	\$0	\$0	\$0	\$0	\$0	\$0

Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback)

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2014-2015	\$0	\$47,964	\$0	\$47,964	\$47,964	\$47,964
2015-2016	\$47,964	\$92,254	\$140,218	-\$47,964	\$0	\$0
2016-2017 - unaudited	\$0	\$89,530	\$0	\$89,530	\$89,530	\$89,530

Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2014-2015	\$0	\$0	\$0	\$0	\$0	\$0
2015-2016	\$0	\$0	\$0	\$0	\$0	\$0
2016-2017 - unaudited	\$0	\$208,290	\$0	\$208,290	\$208,290	\$208,290

Moore County Department of Health Services (General Fund)

Department Narrative:

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

Revenue Sources FY17 Budget:

Fees	\$761,097
Grants	\$808,869
County Property Tax	\$2,086,899

Total FY17 Expenditure Budget: \$3,656,865

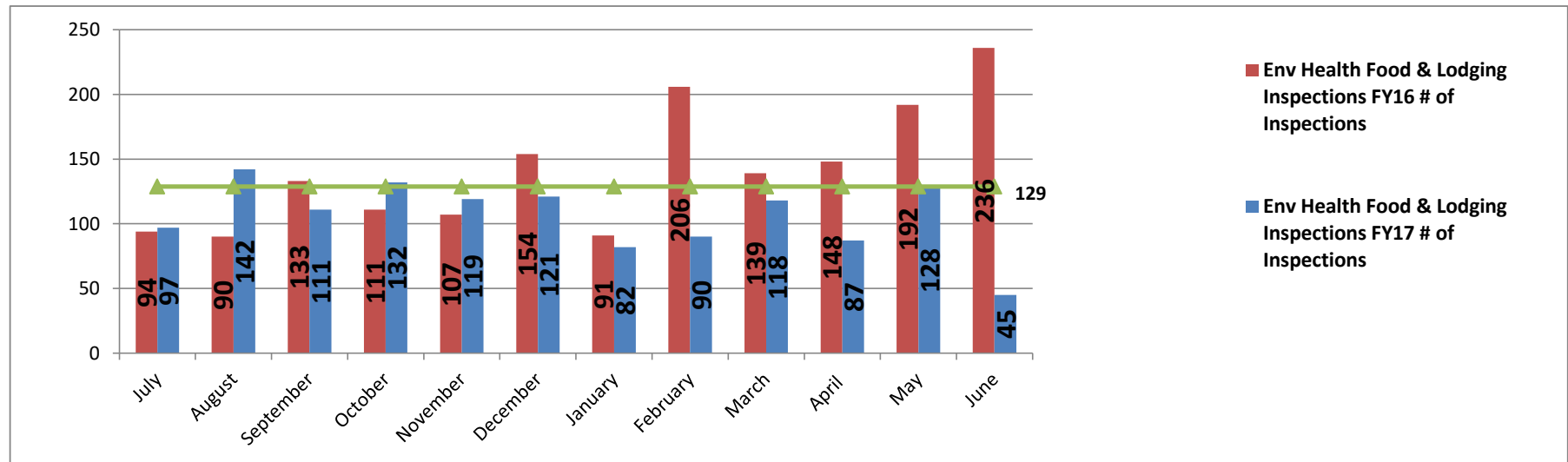
FY17 Budgeted Staffing Positions:

46	Full-Time
1	Part-Time

Health Board appoints a local Health Director after consultation with Board of Commissioners. Health Board also may impose fees for services rendered by the Health Department. Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

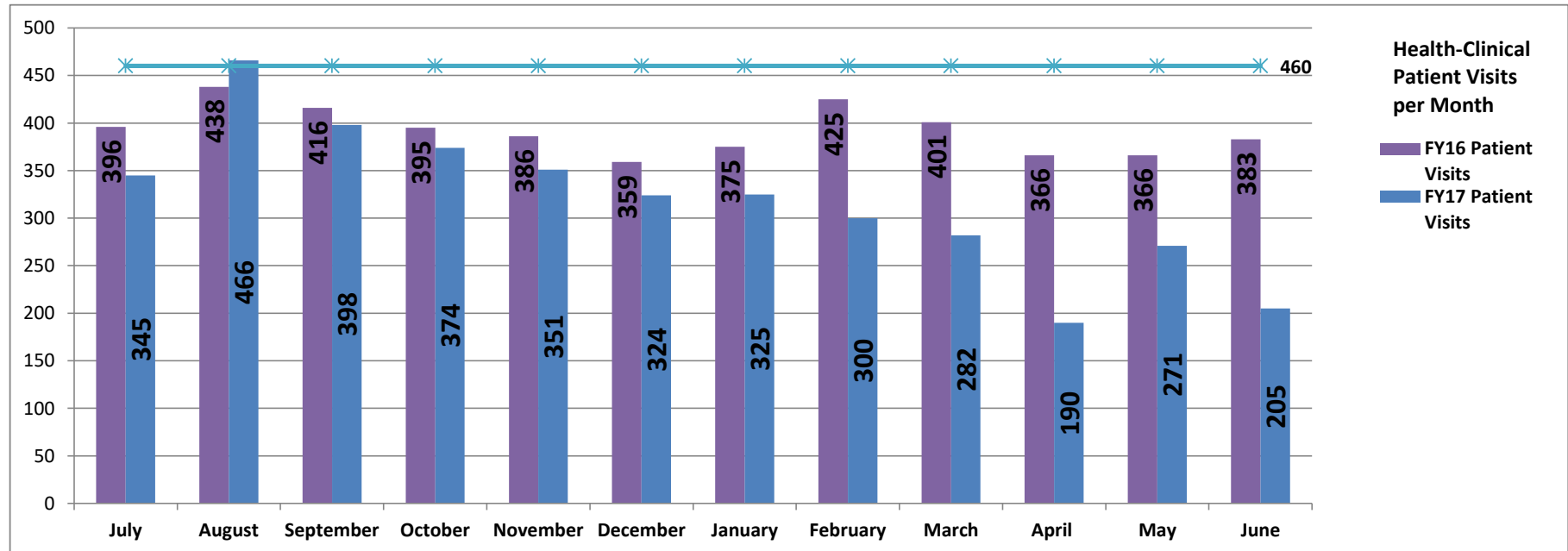
Department Director: Robert Wittmann

Department Director email: rwittmann@moorecountync.gov



Moore County Department of Health Services, continued

Health Clinical Patient Visits						
MONTH	FY13 Patient Visits	FY14 Patient Visits	FY15 Patient Visits	FY16 Patient Visits	FY17 Patient Visits	Target
July	499	430	375	396	345	460
August	487	443	376	438	466	460
September	449	475	418	416	398	460
October	671	468	400	395	374	460
November	469	335	309	386	351	460
December	412	362	335	359	324	460
January	480	382	288	375	325	460
February	412	361	275	425	300	460
March	373	359	376	401	282	460
April	445	418	374	366	190	460
May	442	346	282	366	271	460
June	397	365	387	383	205	460
Total	5,536	4,744	4,195	4,706	3,831	5,520



Moore County Department of Human Resources (General Fund)

Department Narrative:

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 628 full time and 11 part time positions. The chart is a snapshot of each month's turnover and employment level.

Revenue Sources FY17 Budget:

County Property Tax \$254,992

FY17 Budgeted Staffing Positions:

3 Full-Time
0 Part-Time

Total FY17 Expenditure Budget: \$254,992

Department Director: Denise Brook

Department Director email: dbrook@moorecountync.gov

HUMAN RESOURCES						
FY 16/17 By Month	Employee Target Funded FTE's	Filled Positions	Vacant Positions	Month Turnover	YTD Turnover	Employment Level
Jul 16	633.5	591.0	42.5	8.0	8.0	93.29%
Aug 16	633.5	585.0	48.5	14.0	22.0	92.34%
Sep 16	634.5	595.5	38.0	8.0	30.0	93.85%
Oct 16	634.5	599.5	34.0	5.0	35.0	94.48%
Nov 16	634.5	599.5	35.0	4.0	39.0	94.48%
Dec 16	634.5	594.5	40.0	8.0	47.0	93.70%
Jan 17	634.5	597.0	37.5	5.0	52.0	94.09%
Feb 17	634.5	599.0	35.5	7.0	59.0	94.41%
Mar 17	637.5	602.0	35.5	6.0	65.0	94.43%
Apr 17	637.5	599.0	38.5	5.0	70.0	93.96%
May 17	637.5	600.0	37.5	8.0	78.0	94.12%
Jun 17	637.5	596.0	41.0	13.0	91.0	93.49%
Average		596.5	38.6	7.6		93.89%

(added Projects Mgr

(added 3 DSS)

Moore County Department of Risk Management (Internal Service Fund)

Department Narrative:

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

Revenue Sources FY17 Budget:

Health, Dental, Pharmacy Claims	\$5,443,200
Liability & Property Insurance	\$218,881
Life Insurance	\$122,557
Unemployment	\$100,496
Wellness Works	\$253,536
Worker's Compensation Premium	\$349,762
Worker's Compensation Claims	\$613,645
Insurance Reimbursements	\$63,195
Non-Employer Contributions	<u>\$1,131,270</u>
Total Revenue Sources	\$8,296,542

FY17 Budgeted Staffing Positions:

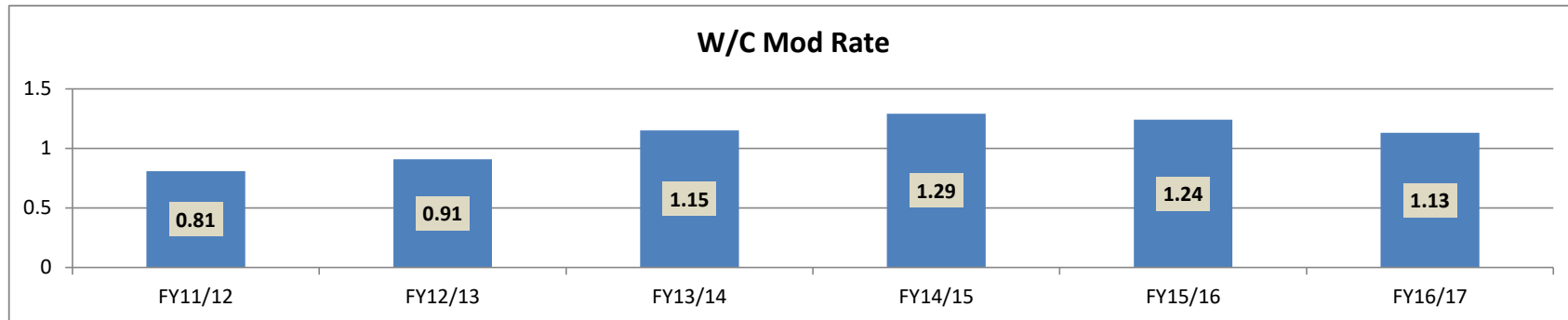
1	Full-Time
0	Part-Time

Total FY17 Expenditure Budget: \$8,296,542

Department Director: Denise Brook

Department Director email: dbrook@moorecountync.gov

Moore County Department of Risk Management, continued



Risk Management Fund FY15/16			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget
Jul-15	\$698,339	\$591,273	\$711,768
Aug-15	458,084	\$1,028,314	\$711,768
Sep-15	906,158	\$792,502	\$711,768
Oct-15	457,478	\$614,565	\$711,768
Nov-15	454,547	\$713,549	\$711,768
Dec-15	1,110,563	\$563,855	\$711,768
Jan-16	445,526	\$368,568	\$711,768
Feb-16	447,272	\$558,780	\$711,768
Mar-16	881,826	\$642,356	\$711,768
Apr-16	889,536	\$433,869	\$711,768
May-16	450,024	\$740,196	\$711,768
Jun-16	675,104	\$941,808	\$711,769
Totals	7,874,456	7,989,635	8,541,217

Risk Management Fund FY16/17			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget
Jul-16	\$848,650	\$869,879	\$691,379
Aug-16	459,904	\$664,211	\$691,379
Sep-16	477,477	\$652,693	\$691,379
Oct-16	843,009	\$470,777	\$691,379
Nov-16	461,411	\$803,900	\$691,379
Dec-16	691,038	\$567,920	\$691,379
Jan-17	846,056	\$720,329	\$691,379
Feb-17	462,603	\$549,196	\$691,379
Mar-17	491,915	\$758,245	\$691,379
Apr-17	849,352	\$600,473	\$691,379
May-17	\$459,394	\$715,393	\$691,379
Jun-17	1,090,867	\$799,851	\$941,379
Totals	7,981,676	8,172,868	8,546,542

Moore County Department of Information Technology (General Fund)

Department Narrative:

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

Revenue Sources FY17 Budget:

County Property Tax \$1,413,267

FY17 Budgeted Staffing Positions:

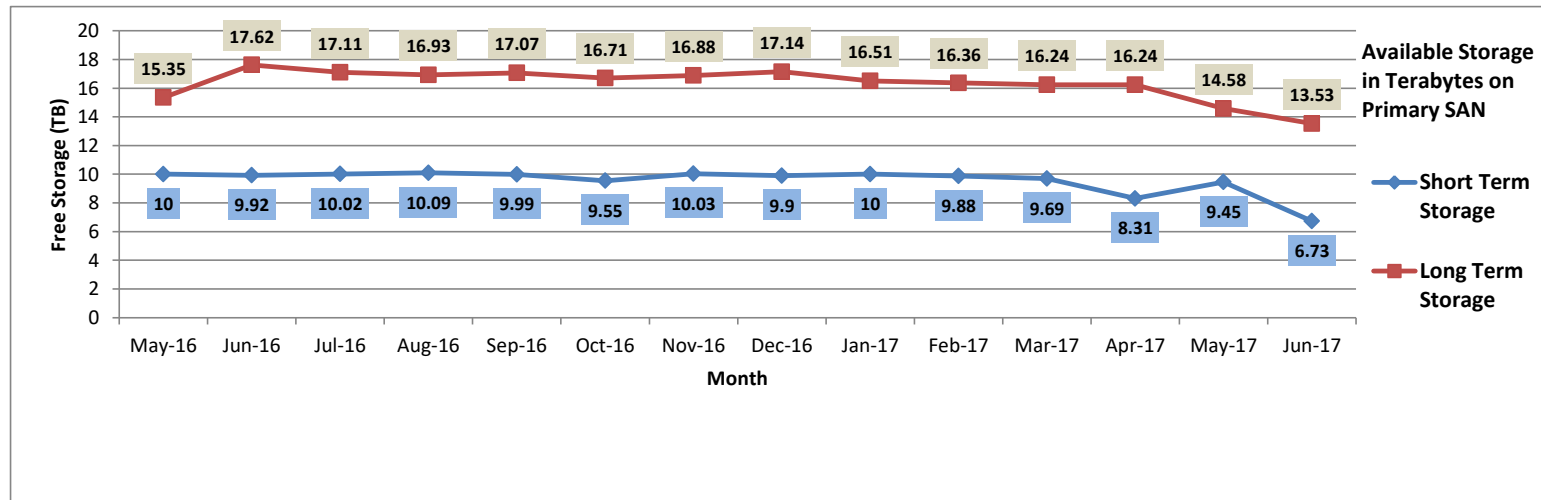
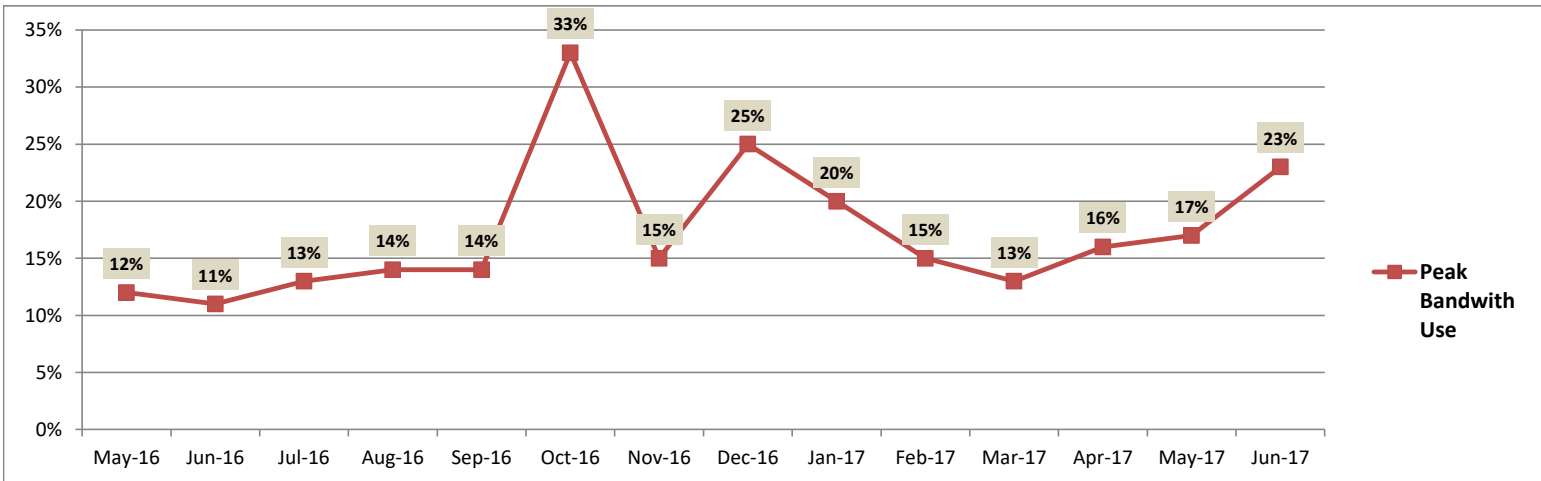
12 Full-Time

0 Part-Time

Total FY17 Expenditure Budget: \$1,413,267

Department Director: Chris Butts

Department Director email: cbutts@moorecountync.gov



Moore County Department of Geographical Information Systems (GIS) (General Fund)

Department Narrative:

The GIS Department provides analysis and mapping services for all Moore County departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The department assigns new addresses or makes changes and updates to existing addresses as needed. The GIS website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically. GIS is more than just a map!

Revenue Sources FY17 Budget:

Fees/Road Names Changes	\$2,000
E911 Services	\$40,000
Utilities Services	\$50,000
County Property Tax	\$201,731

Total FY17 Expenditure Budget: \$293,731

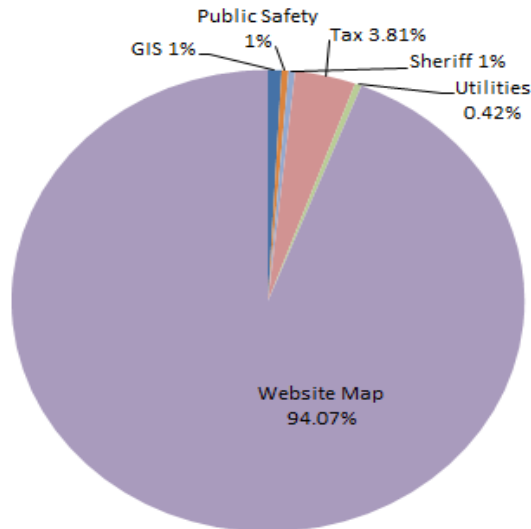
FY17 Budgeted Staffing Positions:

3 Full-Time
0 Part-Time

Department Director: Rachel Patterson

Department Director email: rpatterson@moorecountync.gov

Pictometry Logins - June 2017



GIS - E-911 Address Assignment

Per Interlocal Agreement for Address Assignment with all municipalities the county assigns all address within the county

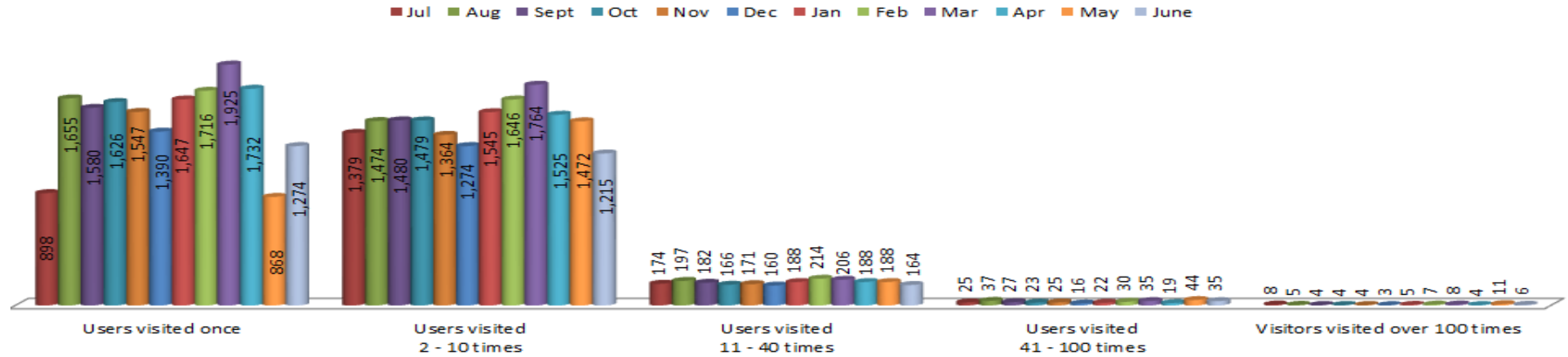
Month	Address Assigned or Adjustment	Total Addresses
Jul-16	61	60,318
Aug-16	47	60,330
Sep-16	121	60,427
Oct-16	80	60,423
Nov-16	160	60,494
Dec-16	199	60,673
Jan-17	62	60,722
Feb-17	129	60,699
Mar-17	85	60,740
Apr-17	53	60,768
May-17	34	60,796
Jun-17	1082*	61,871

*Note: 1,035 address points are for 911 to aid in Fire Response in Hoke & Harnett County.

Moore County Department of Geographical Information Systems (GIS), continued

		GIS Interactive Map Website Fiscal Year 2016-2017											
Users visited	Avg for FY 15-16	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Once	1,418	898	1,655	1580	1626	1547	1390	1647	1716	1925	1732	868	1274
2 - 10 times	1,378	1,379	1,474	1480	1479	1364	1274	1545	1646	1764	1525	1472	1215
11 - 40 times	182	174	197	182	166	171	160	188	214	206	188	188	164
41 - 100 times	32	25	37	27	23	25	16	22	30	35	19	44	35
over 100 times	4	8	5	4	4	4	3	5	7	8	4	11	6
Total Users	3,013	2,484	3,368	3273	3298	3111	2843	3407	3613	3938	3468	2583	2694

User's # of Visits to the Interactive Map



Moore County Library (General Fund)

Department Narrative:

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage, Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week). The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at www.srls.info. Information about upcoming programs may also be found on Moore County Library's Facebook page.

Revenue Sources FY17 Budget:

Fees/Donations	\$59,181
County Property Tax	\$503,972

Total FY16 Expenditure Budget: \$563,153

Department Director: Alice Thomas

Department Director email: alice.thomas@srls.info

FY17 Budgeted Staffing Positions:

9	Full-Time
0	Part-Time

SRLS is the governing board of the Regional Library. Director is appointed by the SRLS Board and is an SRLS employee, not paid by County. County is responsible for all other employees and required to provide funding by contract.

Library FY16/17					
Month	# of Items Checked out- All Branches	# of Persons/Door Count-All Branches	# of Programs	# People Attending Programs	# People Using Computers
Jul-16	14,091	11,881	92	1,608	1,377
Aug-16	15,280	11,701	73	698	1,635
Sep-16	13,676	11,151	78	730	1,327
Oct-16	12,029	9,996	109	903	1,052
Nov-16	13,346	9,165	70	592	1,147
Dec-16	10,984	8,659	84	1,201	1,121
Jan-17	12,761	10,489	72	784	1,314
Feb-17	12,088	9,501	82	697	1,296
Mar-17	13,497	10,877	82	959	1,333
Apr-17	11,002	8,759	75	867	1,044
May-17	11,522	9,247	63	599	1,203
Jun-17	14,013	11,586	67	1,571	1,375

Moore County Department of Parks & Recreation (General Fund)

Department Narrative:

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

Revenue Sources FY17 Budget:

Fees/Donations/Sponsors	\$128,550
Concession Sales	\$58,000
County Property Tax	\$417,228

FY17 Budgeted Staffing Positions:

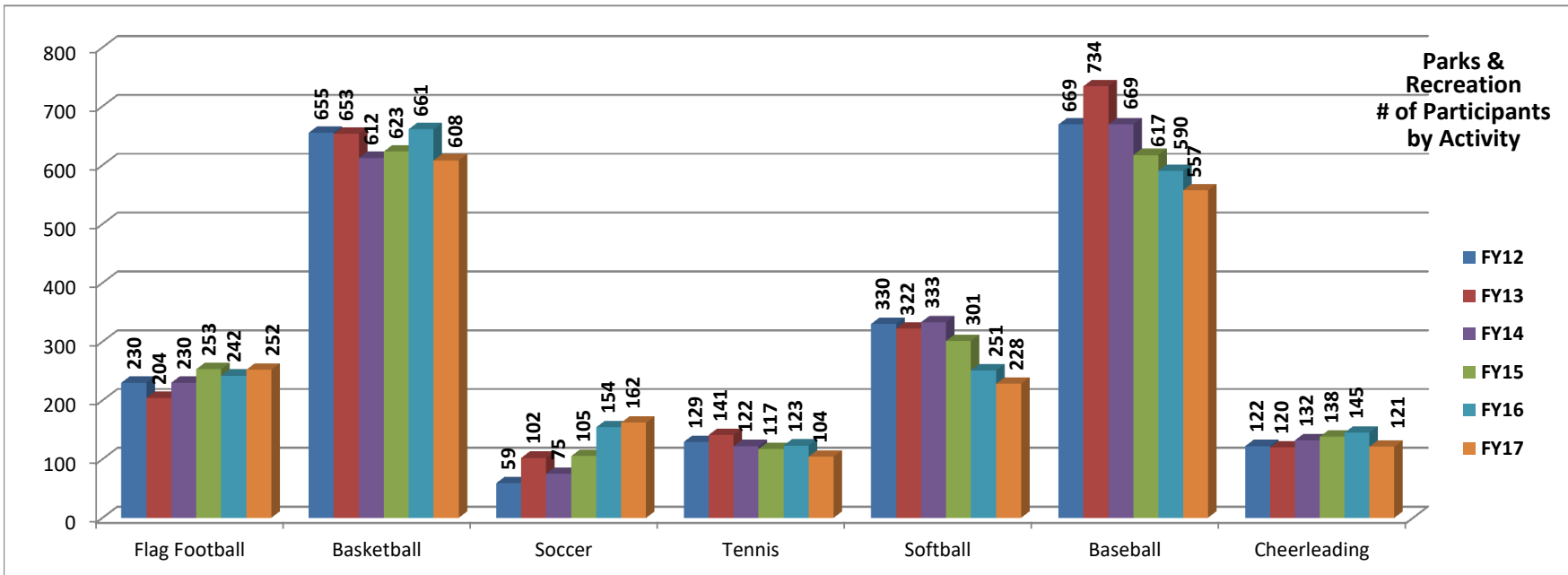
5	Full-Time
0	Part-Time

Total FY17 Expenditure Budget:

\$603,778

Department Director: Billy Ransom

Department Director email: bransom@moorecountync.gov



Parks & Recreation Concession Sales Budget vs Actual		
	Budget	Actual
FY12	\$52,000	\$59,850
FY13	\$52,000	\$54,020
FY14	\$58,000	\$47,183
FY15	\$58,000	\$59,377
FY16	\$58,000	\$50,720
FY17	\$58,000	\$48,870

Moore County Department of Planning and Code Enforcement (General Fund)

Department Narrative:

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreemetns with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

Revenue Sources FY17 Budget:

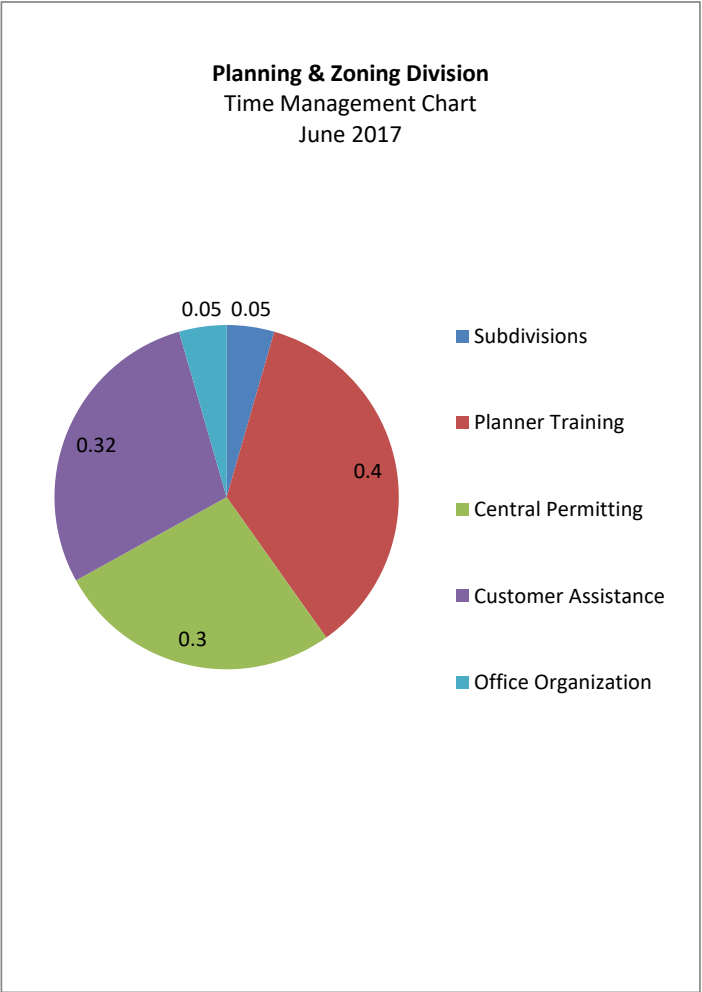
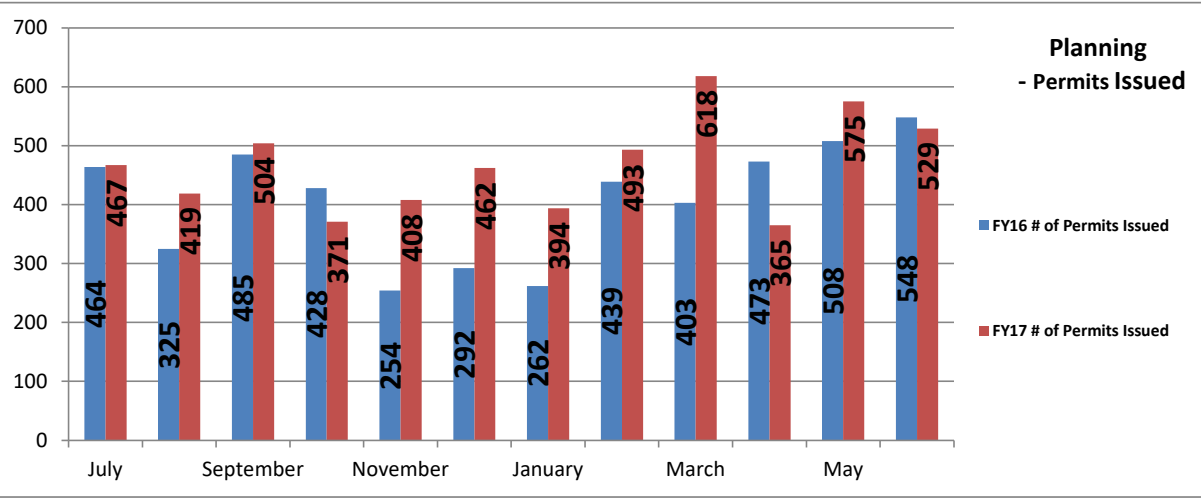
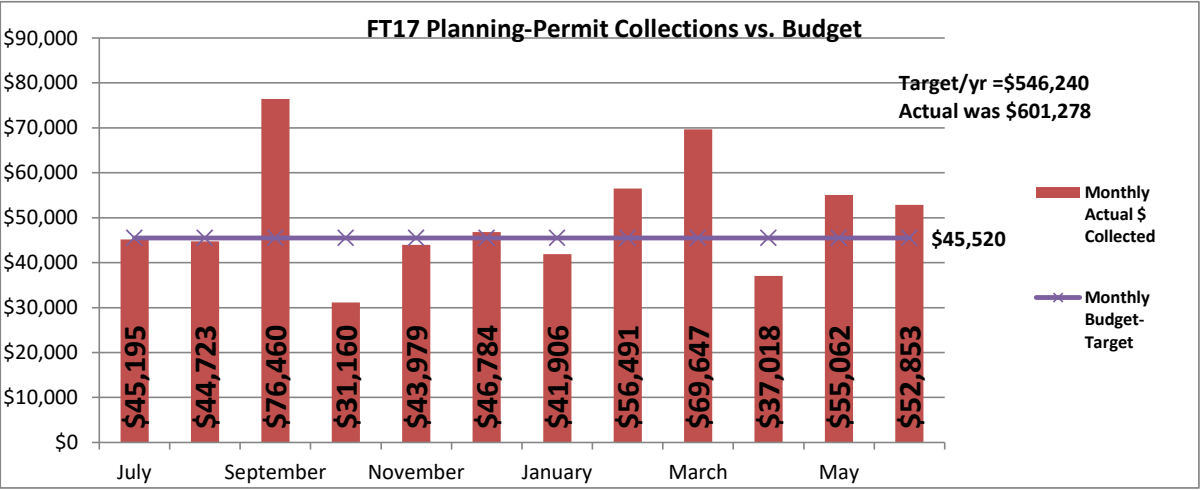
Fees/Home Recovery	\$549,942
County Property Tax	\$359,344

FY17 Budgeted Staffing Positions:

12	Full-Time
0	Part-Time

Total FY17 Expenditure Budget: \$909,286

Department Director: Debra Enslinger
 Department Director email: denslinger@moorecountync.gov



Moore County Community Development Division

Department Narrative:

Two programs are currently funded through the North Carolina Housing Finance Agency. The Urgent Repair Program (URP15) are funds from the State appropriated North Carolina Housing Trust Fund and the Single Family Rehab Loan Pool Program (SFRLP14) are funds from the HOME Investment Partnerships Program.

URP16 Program objectives: (a) to distribute Program funds equitably across all regions of the state; (b) to serve households with urgent repair needs that cannot be met through other state or federally funded housing assistance programs; © to enable the frail elderly and others with physical disabilities to remain in their homes by progiving essential accessibility modifications.

SFRLP14 Program objectives: (a) to promote equitable distribution of Program funds across the state; (b) to serve elderly and disabled homeowners, as well as households with elderly and/or disabled fulltime household members or with a child under the age of six whose health is threatened by the presence of lead hazards, with incomes at or below eighty percent (80%) of area median income; © to facilitate aging in place amongst elderly and disabled fulltime household members of eligible dwelling units through accessibility modifications; (d) to promote the long-term affordability and lower operating cost of Single Family Rehab Loan Pool Program assisted units through cost-effective, energy efficiency measures and performance testing.

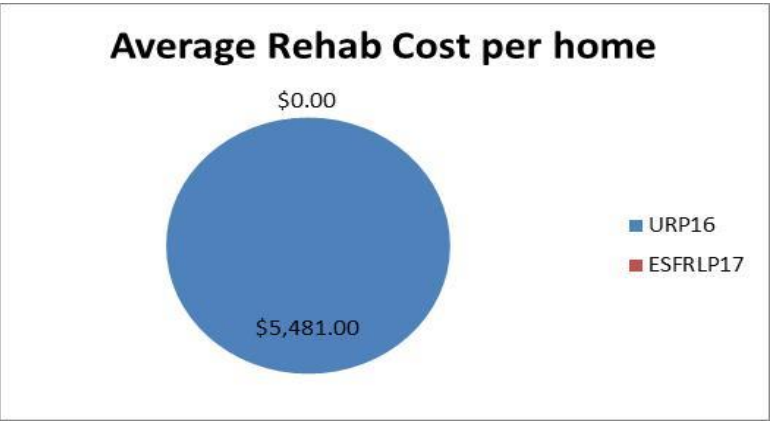
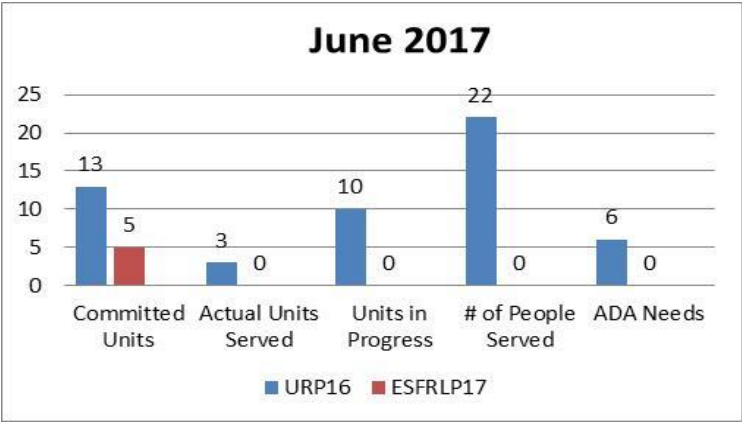
Budget:

URP16	\$100,000 plus \$5,000 local matching funds
SFRLP14	\$170,000 up to \$500,000 (no local matching funds)

Term Dates:

URP16	August 12, 2016 to December 31, 2017
SFRLP14	April 14, 2014 to June 30, 2017

Department Director: Debra Enslinger
Department Director email: denslinger@moorecountync.gov



Moore County Department of Transportation Services Fund (Special Revenue Fund)

Department Narrative:

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis.

Transportation services receives funding to operate through grant funding and user fees, self supporting.

Revenue Sources FY17 Budget:

User Fees	\$666,102
Grants	\$522,415
Surplus	\$10,000

Total FY17 Expenditure Budget: \$1,198,517

FY17 Budgeted Staffing Positions:

10	Full-Time
6	Part-Time

Department Director: Debra Enslinger

Department Director email: densminger@moorecountync.gov

Jun-16		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
	Aging	582	562	97%	20	14	70%	6	30%
	Social Services	664	540	81%	124	65	52%	59	48%
	Monarch	314	300	96%	14	6	43%	8	57%
	ROAP	763	711	93%	52	41	79%	11	21%
Jun-17		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
	Aging	656	619	94%	37	27	73%	10	27%
	Social Services	849	725	85%	124	60	48%	64	52%
	Monarch	224	214	96%	10	6	60%	4	40%
	KingsWood	20	4	20%	16	16	100%	0	0%
	ROAP	877	779	89%	98	87	89%	11	11%
FY TO DATE 15-16		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
	Aging	7375	7021	95%	354	305	86%	49	14%
	Social Services	9751	8304	85%	1447	849	59%	598	41%
	Monarch	3405	3233	95%	172	129	75%	43	25%
	ROAP	8332	7954	95%	378	333	88%	45	12%
FY TO DATE 16-17		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
	Aging	6973	6666	96%	307	269	88%	38	12%
	Social Services	8022	7519	94%	503	108	21%	395	79%
	Monarch	5632	5476	97%	156	116	74%	40	26%
	KingsWood	153	135	88%	18	9	50%	9	50%
	ROAP	9512	9000	95%	512	436	85%	76	15%
PERCENT CHANGE		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
	Aging	-5%	-5%	0%	-13%	-12%	2%	-22%	-11%
	Social Services	-18%	-9%	10%	-65%	-87%	-63%	-34%	90%
	Monarch	65%	69%	2%	-9%	-10%	-1%	-7%	3%
	KingsWood	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	ROAP	14%	13%	-1%	35%	31%	-3%	69%	25%

Moore County Property Management (General Fund)

Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

Revenue Sources FY17 Original Budget:

Property Tax \$4,241,379
Fuel Sales \$50,000

FY17 Budgeted Staffing Positions:

27 Full-Time
0 Part-Time

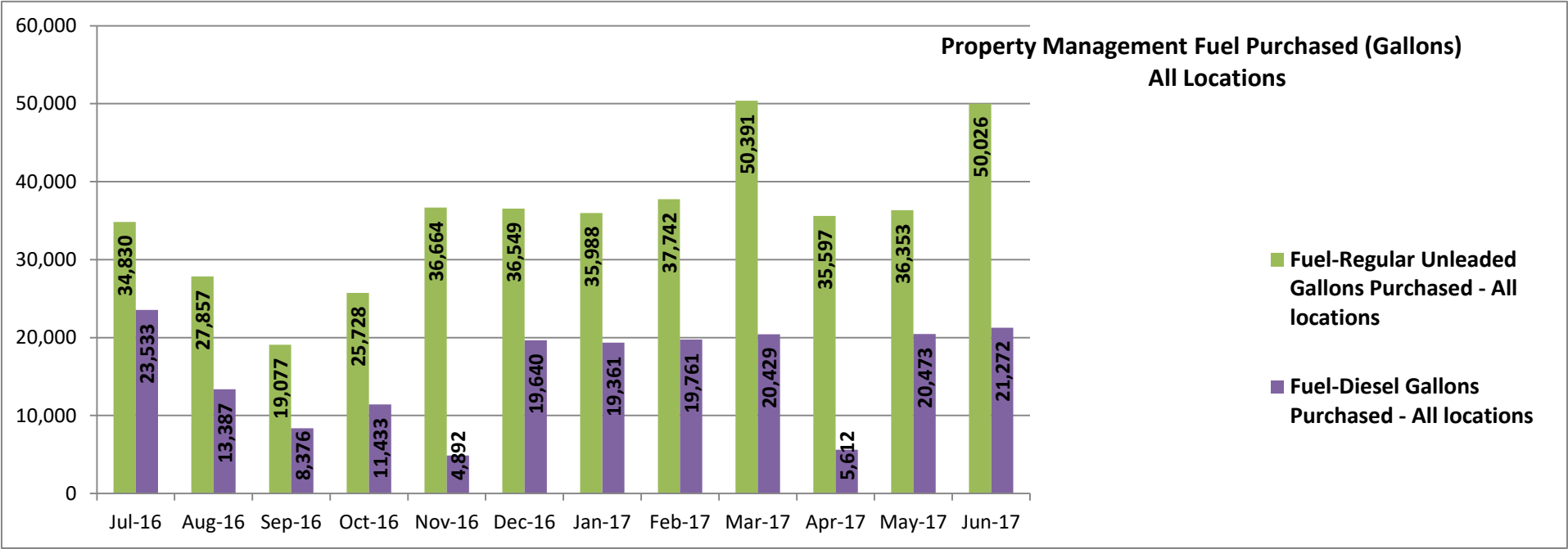
Total FY17 Expenditure Original Budget: \$4,291,379

Department Director: Bobby Lake

Department Director email: blake@moorecountync.gov

Utility Costs - FY17	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-16	\$52,358	\$56,203	\$1,304	\$0	\$6,160	\$1,718	\$12,352	\$17,403	\$72,174	\$75,324
Aug-16	\$52,358	\$56,469	\$1,304	\$0	\$6,160	\$1,192	\$12,352	\$18,955	\$72,174	\$76,616
Sep-16	\$52,358	\$53,607	\$1,304	\$0	\$6,160	\$1,387	\$12,352	\$19,013	\$72,174	\$74,007
Oct-16	\$52,358	\$45,235	\$1,304	\$30	\$6,160	\$2,139	\$12,352	\$13,390	\$72,174	\$60,794
Nov-16	\$52,358	\$42,025	\$1,304	\$0	\$6,160	\$5,171	\$12,352	\$12,178	\$72,174	\$59,374
Dec-16	\$52,358	\$44,901	\$1,304	\$0	\$6,160	\$5,792	\$12,352	\$11,236	\$72,174	\$61,929
Jan-17	\$52,358	\$43,354	\$1,304	\$0	\$6,160	\$6,680	\$12,352	\$11,686	\$72,174	\$61,720
Feb-17	\$52,358	\$40,003	\$1,304	\$0	\$6,160	\$3,614	\$12,352	\$14,312	\$72,174	\$57,929
Mar-17	\$52,358	\$43,130	\$1,304	\$0	\$6,160	\$4,753	\$12,352	\$10,873	\$72,174	\$58,756
Apr-17	\$52,358	\$40,097	\$1,304	\$0	\$6,160	\$4,199	\$12,352	\$15,694	\$72,174	\$59,990
May-17	\$52,358	\$41,192	\$1,304	\$5,798	\$6,160	\$2,374	\$12,352	\$15,179	\$72,174	\$64,542
Jun-17	\$52,358	\$48,614	\$1,304	\$0	\$6,160	\$1,964	\$12,352	\$23,229	\$72,174	\$73,807
Totals	\$628,300	\$554,830	\$15,650	\$5,828	\$73,916	\$40,983	\$148,225	\$183,148	\$866,091	\$784,789

Moore County Property Management, continued



Moore County Register of Deeds (General Fund)

Department Narrative:

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (<http://rod.moorecountync.gov>). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

Revenue Sources FY17 Budget:

Fees	\$1,600,000
Automation Fund	\$35,052
Vital Records Fund	\$2,000
State Treasurer Fund	\$85,000

FY17 Budgeted Staffing Positions:

10	Full-Time
0	Part-Time

Total FY17 Expenditure Budget: \$1,364,746

Department Director: Judy Martin

Department Director email: jmartin@moorecountync.gov

Register of Deeds - Recordings and Revenues by Month & YTD FY16/17					
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY17	FY17 Original Budgeted Revenues	YTD % Rev/FY17 Budget
Jul-16	1,847	\$261,423	\$261,423	\$1,722,052	15.18%
Aug-16	2,204	\$314,218	\$575,642	\$1,722,052	33.43%
Sep-16	2,064	\$263,998	\$839,639	\$1,722,052	48.76%
Oct-16	1,910	\$299,485	\$1,139,125	\$1,722,052	66.15%
Nov-16	1,910	\$264,855	\$1,403,980	\$1,722,052	81.53%
Dec-16	2,045	\$320,045	\$1,724,025	\$1,722,052	100.11%
Jan-17	1,803	\$242,431	\$1,966,456	\$1,722,052	114.19%
Feb-17	1,633	\$226,542	\$2,192,998	\$1,722,052	127.35%
Mar-17	2,110	\$343,300	\$2,536,298	\$1,722,052	147.28%
Apr-17	1,873	\$376,217	\$2,912,515	\$1,722,052	169.13%
May-17	2,071	\$368,998	\$3,281,512	\$1,722,052	190.56%
Jun-17	2,176	\$451,214	\$3,732,726	\$1,722,052	216.76%

*Recordings include Land Records, Birth and Deaths Filed, Marriage Licenses Issued, Military Discharges Filed and Notaries Public Sworn

County Of Moore
Budget - Historical Comparison
SALES TAX/ABC TAX

ACCOUNTS FOR:				FY14/15	FY14/15	FY15/16	FY15/16	FY16/17	FY16/17	FY17/18	FY17-18	Projected 12 Mos FY18
GENERAL				BUDGET	ACTUALS	BUDGET	ACTUALS	BUDGET	ACTUALS	BUDGET	ACTUALS	
10033100 GENERAL FUND												
10033100	30250	ARTICLE 39-LOCAL SALES TAX	1%	\$6,296,508	\$6,365,440	\$6,320,000	\$6,823,327	\$6,700,000	\$7,140,679	\$6,900,136	\$0	\$0
10033100	30251	ARTICLE 40-COUNTY 1/2%	(70%)	\$2,698,800	\$3,070,767	\$3,015,000	\$3,278,022	\$3,150,000	\$3,422,790	\$3,200,000	\$0	\$0
10033100	30252	ARTICLE 42-COUNTY 1/2%	(40%)	\$1,505,619	\$1,646,399	\$1,630,000	\$1,770,576	\$1,723,000	\$1,862,243	\$1,775,000	\$0	\$0
10033096	30254	ARTICLE 40-SCHOOLS	(30%)	\$1,189,900	\$1,316,043	\$1,290,000	\$1,404,867	\$1,350,000	\$1,466,910	\$1,400,000	\$0	\$0
10033096	30255	ARTICLE 42-SCHOOLS	(60%)	\$2,250,000	\$2,469,599	\$2,445,000	\$2,655,864	\$2,550,000	\$2,793,365	\$2,600,000	\$0	\$0
10033100	30253	Old Article 44/Medicaid Hold Harmless		\$1,000,000	\$1,412,421	\$1,000,000	\$1,617,937	\$1,000,000	\$2,224,998	\$1,525,000	\$0	\$0
SALES TAX TOTALS INC Medicaid HH				\$14,940,827	\$16,280,668	\$15,700,000	\$17,550,594	\$16,473,000	\$18,910,985	\$17,400,136	\$0	\$0
10033100	30400	ABC-BOTTLE TAX		\$22,000	\$26,422	\$22,000	\$27,610	\$22,000	\$28,863	\$25,000	\$0	
10033100	30401	ABC-MIXED BEVERAGE TAX		\$80,000	\$86,386	\$80,000	\$91,999	\$80,000	\$97,870	\$85,000	\$0	
10033100	30402	ABC-BEER/WINE EXCISE TAX		\$180,000	\$216,224	\$180,000	\$202,586	\$180,000	\$210,883	\$190,000	\$0	
10033100	30403	ABC-PROFIT DISTRIBUTION		\$325,000	\$325,093	\$325,000	\$325,097	\$325,000	\$325,096	\$325,000	\$0	
TOTAL	SALES TAX/ABC TAX			\$15,547,827	\$16,934,793	\$16,307,000	\$18,197,886	\$17,080,000	\$19,573,697	\$18,025,136	\$0	

Moore County Department Sheriff's Department -Animal Services (General Fund)

Department Narrative:

The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

Revenue Sources FY17 Budget:

Fees/Donations \$86,500
County Property Tax \$790,091

FY17 Budgeted Staffing Positions:

11 Full-Time
3 Part-Time

Total FY17 Expenditure Budget: \$876,591

Department Director: Captain James Furr, Moore County Sheriff's Office
Department Director email: jfurr@moorecountync.gov

Animal Operations												
Month	Dog and Cat Intake - Total all Sources	Owner Surrender - Dogs	Owner Surrender - Cats	% Intake - Owner Surrenders	Adoptions	Rescues	Return to Owner	Total Live Release (Adopt + Rescues + RTO)	Number Euthanized	Total Field Calls For Service	# that are Animal Bite	# that are Cruelty/ Neglect
16 July	265	59	76	51%	104	49	13	166	108	217	33	28
16 Aug	211	40	72	53%	46	55	16	117	57	186	22	27
16 Sep	247	59	54	46%	60	86	18	164	51	238	30	29
16 Oct	200	38	60	49%	37	83	25	145	91	212	10	18
16 Nov	121	29	36	54%	38	53	12	103	46	211	12	22
16 Dec	140	47	27	53%	77	62	24	163	25	216	21	33
17 Jan	140	39	31	50%	96	69	12	177	29	233	36	28
17 Feb	125	36	30	53%	43	15	13	71	26	141	7	14
17 Mar	165	56	24	48%	51	74	12	137	40	167	15	17
17 Apr	145	50	25	52%	75	13	14	102	23	171	4	7
17 May	192	40	64	54%	78	19	9	106	29	161	11	3
17 June	125	19	36	44%	53	26	15	94	18	129	10	4
Fiscal To Date 16/17	2076	512	535	50%	758	604	183	1545	543	2282	211	230
Fiscal To Date 15/16	2523	726	550	51%	636	843	180	1659	815	6901	626	645
Fiscal To Date 14/15	3223	916	757	52%	752	720	231	1703	1529	2089	195	168
Cal to Date 2017	892	240	210	50%	396	216	75	687	165	1002	83	73
Cal to Date 2016	2361	636	566	51%	615	788	190	1593	700	2590	252	95
Cal To Date 2015	2810	776	645	51%	686	838	217	1741	1054	2057	175	150
Cal To Date 2014	3138	782	600	44%	751	623	230	1,604	1,480	1845	193	198
Cal To Date 2013	3206				798		161	959	2199			

Moore County Department of the Sheriff (General Fund)

Department Narrative:

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

Revenue Sources FY17 Budget:

Fees	\$163,550
Grants/ABC Contract	\$151,452
County Property Tax	\$6,271,379

Total FY17 Expenditure Budget: \$6,586,381

FY17 Budgeted Staffing Positions:

78	Full-Time
0	Part-Time

Department Director: Sheriff Neil Godfrey

Department Director email: ngodfrey@moorecountync.gov

Month	# of Calls for Service	Average Response Time	Target Response Time
Jul-15	2,710	10 min, 53 sec	<11 min
Aug-15	2,775	10 min, 32 sec	<11 min
Sep-15	2,700	10 min, 47 sec	<11 min
Oct-15	2,747	10 min, 19 sec	<11 min
Nov-15	2,542	9 min, 44 sec	<11 min
Dec-15	2,771	11 min, 5 sec	<11 min
Jan-16	2,522	9 min, 3 sec	<11 min
Feb-16	2,797	8 min, 47 sec	<11 min
Mar-16	2,789	9 min, 44 sec	<11 min
Apr-16	2,676	11 min, 11 sec	<11 min
May-16	2,744	10 min, 29 sec	<11 min
Jun-16	2,678	15 min, 29 sec	<11 min

Month	# of Calls for Service	Average Response Time	Target Response Time
Jul-16	2,741	10 min, 37 sec	<11 min
Aug-16	2,869	9 min, 32 sec	<11 min
Sep-16	2,796	13 min, 12 sec	<11 min
Oct-16	2,930	10 min, 0 sec	<11 min
Nov-16	2,667	10 min, 20 sec	<11 min
Dec-16	2,659	9 min, 58 sec	<11 min
Jan-17	2,803	8 min, 57 sec	<11 min
Feb-17	2,581	10 min, 37 sec	<11 min
Mar-17	2,837	10 min, 17 sec	<11 min
Apr-17	3,012	11 min, 42 sec	<11 min
May-17	2,915	10 min, 35 sec	<11 min
Jun-17	2,862	9 min, 28 sec	<11 min

Moore County Department of the Sheriff - Detention Center (General Fund)

Department Narrative:

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

Revenue Sources FY17 Budget:

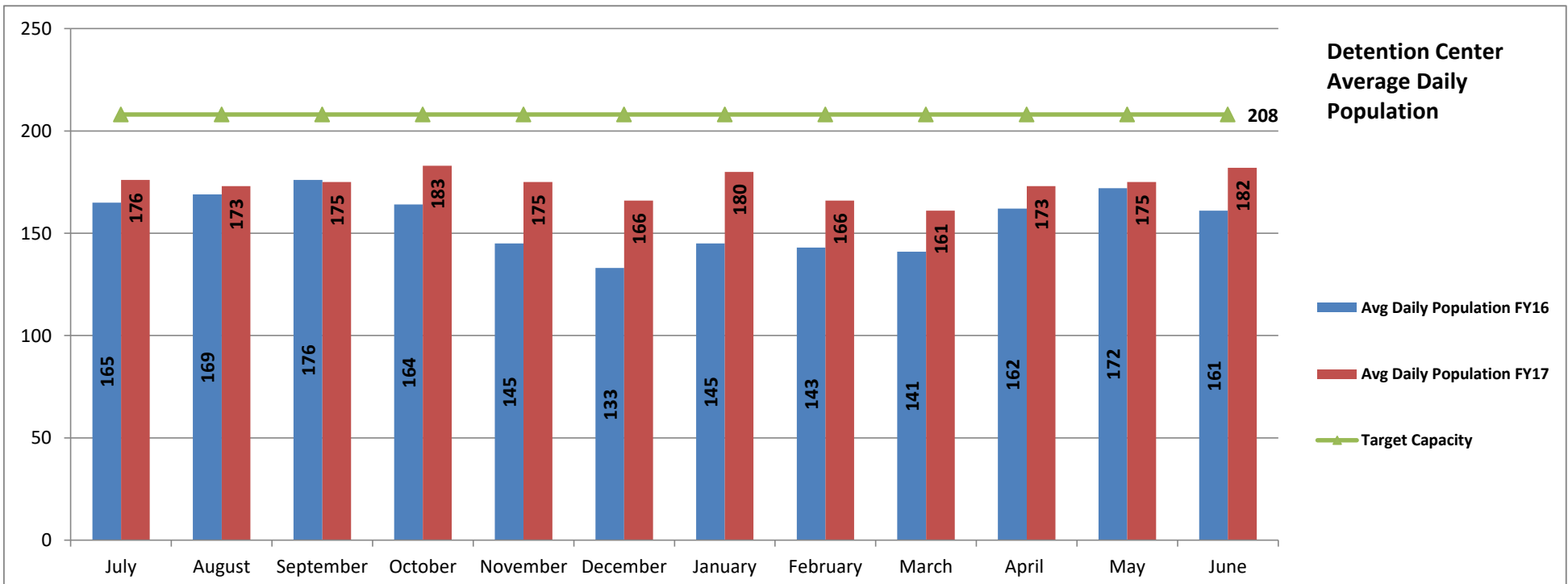
Fees/SSA Incentives	\$281,000
Telephone Deposits	\$58,000
Commissary/Video	\$24,000
County Property Tax	\$3,545,106

FY17 Budgeted Staffing Positions:

57	Full-Time
0	Part-Time

Total FY17 Expenditure Budget: \$3,908,106

Department Director: Sheriff Neil Godfrey
Department Director email: ngodfrey@moorecountync.gov



Moore County Department of Soil & Water Conservation (General Fund and SWCD Board Special Revenue Fund)

Department Narrative:

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

Revenue Sources FY17 Budget:

Grant - State Dept of Ag \$26,675 County
 County Property Tax \$191,329 County
 District Fund 220-Fees/Rentals \$21,271 (District Funds)
 District gets \$3,600 matching state grant

Total FY17 Expenditure Budget:

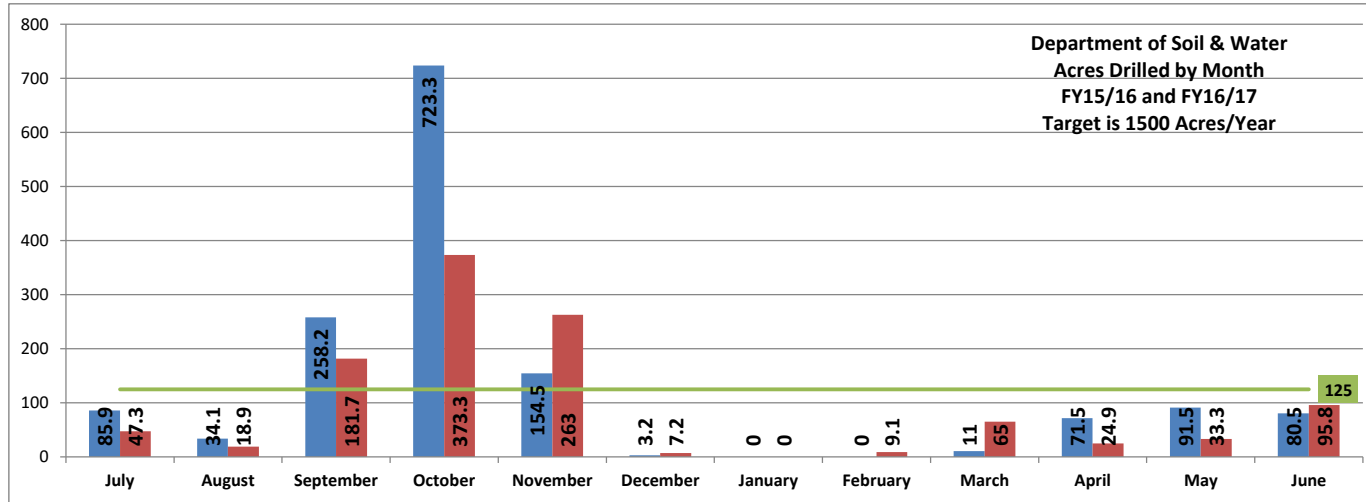
District Fund 220 \$218,004 County
 District Fund 220 \$21,271 (District Funds)
 (Educational & Scholarships)

FY17 Budgeted Staffing Positions:

3 Full-Time (Paid by County General Fund, \$26,675 Ag Grant)
 0 Part-Time (Director reports to the SWCD Board, Director has authority over employees paid by County given to him/her by their Board)

Department Director: Jonathan Russell

Department Director email: jrussell@moorecountync.gov



Soil/Water			
Month	FY16 Acres Drilled	FY17 Acres Drilled	Target # of Acres
July	85.9	47.3	125
August	34.1	18.9	125
September	258.2	181.7	125
October	723.3	373.3	125
November	154.5	263	125
December	3.2	7.2	125
January	0	0	125
February	0	9.1	125
March	11	65	125
April	71.5	24.9	125
May	91.5	33.3	125
June	80.5	95.8	125
Totals	1513.7	1119.5	1500

Moore County Solid Waste (General Fund)

Department Narrative:

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

Revenue Sources FY17 Original Budget:

Fees	\$1,677,000
Recycling	\$8,500
Property Tax	\$627,491

Total FY17 Expense Original Budget: \$2,312,991

FY17 Budgeted Staffing Positions:

9	Full-Time
0	Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov

Divison Leader: Chad Beane, cbeane@moorecountync.gov

Solid Waste Debris by Month in Tons FY15-16				
FY 16 - Current Fiscal Year	Leaf & Limb	Recycling	Const & Demo Material	Municipal Solid Waste-AVG
Jul-15	1,192	322	2,553	1,235
Aug-15	933	326	2,268	1,098
Sep-15	983	348	2,300	1,054
Oct-15	1,105	389	2,130	1,088
Nov-15	1,292	396	1,985	1,137
Dec-15	1,227	491	1,932	1,020
Jan-16	809	348	1,916	1,042
Feb-16	1,092	359	1,814	1,052
Mar-16	1,486	440	2,935	1,236
Apr-16	1,134	516	2,194	1,125
May-16	1,262	561	2,341	1,200
Jun-16	1,294	493	2,951	1,200
Totals	13,808	4,989	27,319	13,487
			Total Tonnage	59,603

Solid Waste Debris by Month in Tons FY16-17				
FY 17 - Current Fiscal Year	Leaf & Limb	Recycling	Const & Demo Material	Municipal Solid Waste-AVG
Jul-16	1,290	402	2,437	1,170
Aug-16	1,215	430	2,772	1,208
Sep-16	1,263	434	1,976	1,138
Oct-16	2,103	394	2,300	1,276
Nov-16	1,498	441	2,056	1,164
Dec-16	1,630	456	2,284	1,217
Jan-17	1,009	427	2,156	1,197
Feb-17	946	327	2,678	1,063
Mar-17	1,160	435	2,179	1,181
Apr-17	1,195	415	1,973	1,153
May-17	1,374	466	2,610	1,319
Jun-17	1,305	318	2,488	1,285
Totals	15,988	4,945	27,909	14,371
			Total Tonnage	63,213

Moore County Department of Solid Waste, continued

Solid Waste Revenues									
FY 16	Landfill Fees	Recycle Material	White Goods	Electronic Recycling	Other Rev/SW Disposal Tax Distribution	Scrap Tires	Total Actual Revenue	Total Rev Budget	Revenue as % of Total Budget
Jul-15	\$131,680	\$0	\$0	\$0	\$0	\$0	\$131,680	\$109,083	120.72%
Aug-15	\$135,267	\$5,515	\$0	\$0	\$0	\$0	\$140,782	\$109,083	129.06%
Sep-15	\$129,514	\$4,944	\$0	\$0	\$0	\$0	\$134,458	\$109,083	123.26%
Oct-15	\$105,228	\$5,650	\$9,236	\$0	\$0	\$0	\$120,114	\$109,083	110.11%
Nov-15	\$106,423	\$6,369	\$9,173	\$0	\$9,236	\$31,909	\$163,110	\$109,083	149.53%
Dec-15	\$93,867	\$5,483	\$0	\$0	\$0	\$0	\$99,350	\$109,083	91.08%
Jan-16	\$92,252	\$7,566	\$0	\$0	\$0	\$0	\$99,818	\$109,083	91.51%
Feb-16	\$145,300	\$5,760	\$7,375	\$8,961	\$9,454	\$30,745	\$207,596	\$109,083	190.31%
Mar-16	\$113,129	\$161	\$0	\$0	\$0	\$0	\$113,290	\$109,083	103.86%
Apr-16	\$124,613	\$303	\$0	\$0	\$0	\$0	\$124,916	\$109,083	114.51%
May-16	\$140,310	\$609	\$7,495	\$0	\$8,988	\$28,939	\$186,340	\$109,083	170.82%
Jun-16	\$126,515	\$321	\$0	\$0	\$0	\$0	\$126,836	\$109,083	116.27%
Totals	\$1,444,098	\$42,680	\$33,278	\$8,961	\$27,678	\$91,593	\$1,648,289	\$1,309,000	125.92%

Solid Waste Revenues									
FY 17	Landfill Fees	Recycle Material	White Goods	Electronic Recycling	Other Rev/SW Disposal Tax Distribution	Scrap Tires	Total Actual Revenue	Total Rev Budget	Revenue as % of Total Budget
Jul-16	\$153,823	\$510	\$0	\$0	\$0	\$0	\$154,333	\$140,458	109.88%
Aug-16	\$1,502	\$290	\$11,615	\$0	\$0	\$0	\$13,407	\$140,458	9.55%
Sep-16	\$130,943	\$271	\$0	\$0	\$0	\$0	\$131,214	\$140,458	93.42%
Oct-16	\$129,981	\$312	\$0	\$0	\$0	\$0	\$130,293	\$140,458	92.76%
Nov-16	\$126,574	\$462	\$10,479	\$0	\$10,081	\$33,257	\$180,851	\$140,458	128.76%
Dec-16	\$140,733	\$260	\$0	\$0	\$0	\$0	\$140,993	\$140,458	100.38%
Jan-17	\$136,735	\$516	\$693	\$0	\$0	\$0	\$137,944	\$140,458	98.21%
Feb-17	\$123,726	\$685	\$9,567	\$7,010	\$10,218	\$30,261	\$181,465	\$140,458	129.20%
Mar-17	\$143,786	\$591	\$0	\$0	\$0	\$0	\$144,376	\$140,459	102.79%
Apr-17	\$126,173	\$278	\$0	\$0	\$0	\$0	\$126,451	\$140,459	90.03%
May-17	\$130,018	\$1,265	\$44,371	\$0	\$9,245	\$29,363	\$214,262	\$140,459	152.54%
Jun-17	\$147,813	\$331	\$0	\$0	\$0	\$0	\$148,144	\$140,459	105.47%
Totals	\$1,491,807	\$5,771	\$76,724	\$7,010	\$29,543	\$92,880	\$1,703,735	\$1,685,500	101.08%

Solid Waste - General Fund	Original Budget Revenue	Revised Budget Revenue	Actual Revenue	Original Budget Expenditures	Revised Budget Expenditures	Actual Expenditures
FY11/12	\$1,085,716	\$1,085,716	\$1,179,467	\$2,009,302	\$2,924,166	\$2,661,795
FY12/13	\$1,142,000	\$1,231,166	\$1,366,064	\$1,970,813	\$2,154,859	\$2,024,303
FY13/14	\$1,182,000	\$1,182,000	\$1,368,783	\$2,007,999	\$2,032,119	\$1,987,357
FY14/15	\$1,257,000	\$1,297,000	\$1,322,945	\$2,183,967	\$2,433,757	\$2,386,158
FY15/16	\$1,309,000	\$1,309,000	\$1,648,289	\$2,087,496	\$2,112,460	\$2,078,921
FY16-17-June	\$1,685,500	\$1,685,500	\$1,703,735	\$2,312,991	\$2,324,845	\$2,125,095

Moore County Department of Tax and Revaluation (General Fund)

Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

Revenue Sources FY17 Original Budget:

Property Tax \$1,660,289

Total FY17 Expenditure Original Budget: \$1,660,289

FY17 Budgeted Staffing Positions:

24 Full-Time

0 Part-Time

Department Director: Gary Briggs

Department Director email: gbriggs@moorecountync.gov

Tax Rates	FY14/15 Tax Rate
County/General	\$0.465
ALS	\$0.020
Fire Districts	
A. Southern Pines	\$0.089
B. Crestline	\$0.083
C. Pinebluff	\$0.086
D. Pinehurst	\$0.084
E. Seven Lakes	\$0.040
F. West End	\$0.069
G. Eastwood	\$0.070
J. Robbins	\$0.063
K. Carthage	\$0.064
M. Highfalls	\$0.066
N. Eagle Springs	\$0.075
P. Aberdeen	\$0.092
Q. Crains Creek	\$0.111
T. Whispering Pines	\$0.058
V. Cypress Pointe	\$0.081
W. Westmoore	\$0.070

Tax Rates	FY15/16 Tax Rate
County/General	\$0.465
ALS	\$0.020
Fire Districts	
Fire Protection Service District	\$0.080

Tax Rates	FY16/17 Tax Rate
County/General	\$0.465
ALS	\$0.030
Fire Districts	
Fire Protection Service District	\$0.085

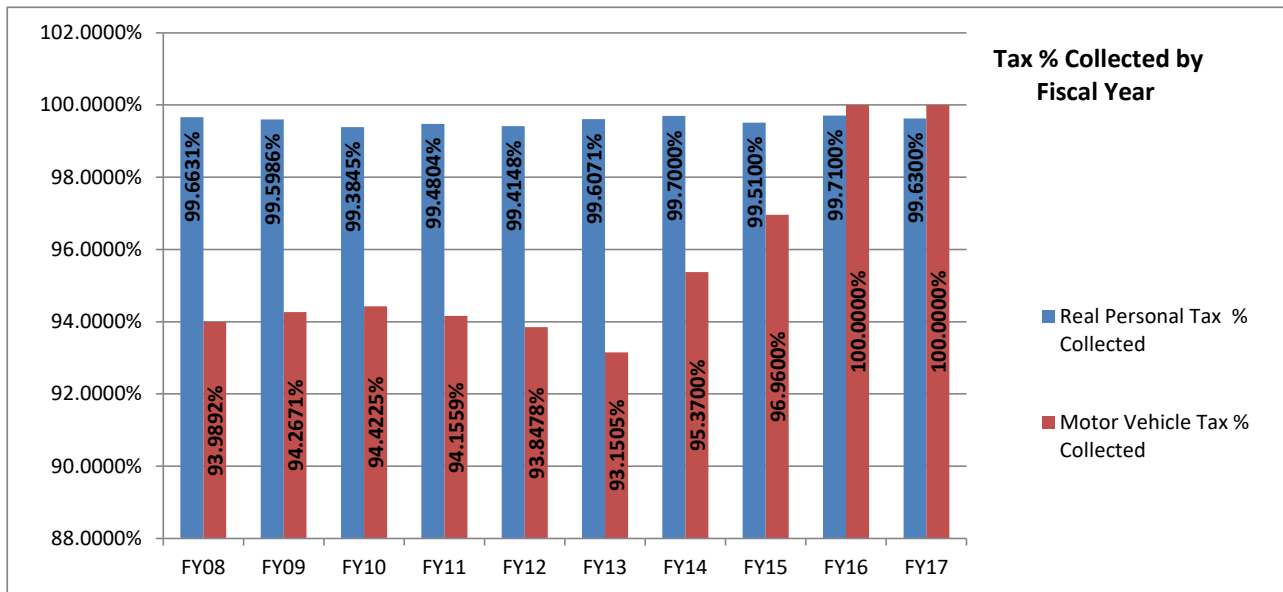
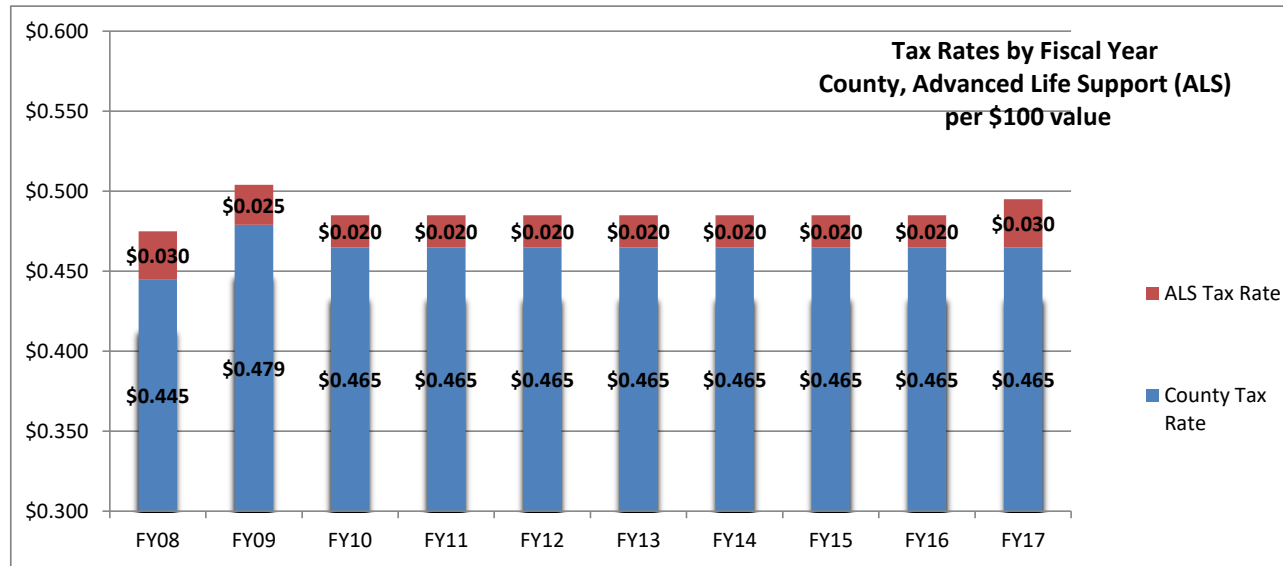
Tax Rates	FY17/18 Tax Rate
County/General	\$0.465
ALS	\$0.030
Fire Districts	
Fire Protection Service District	\$0.090

Moore County Department of Tax and Revaluation, continued

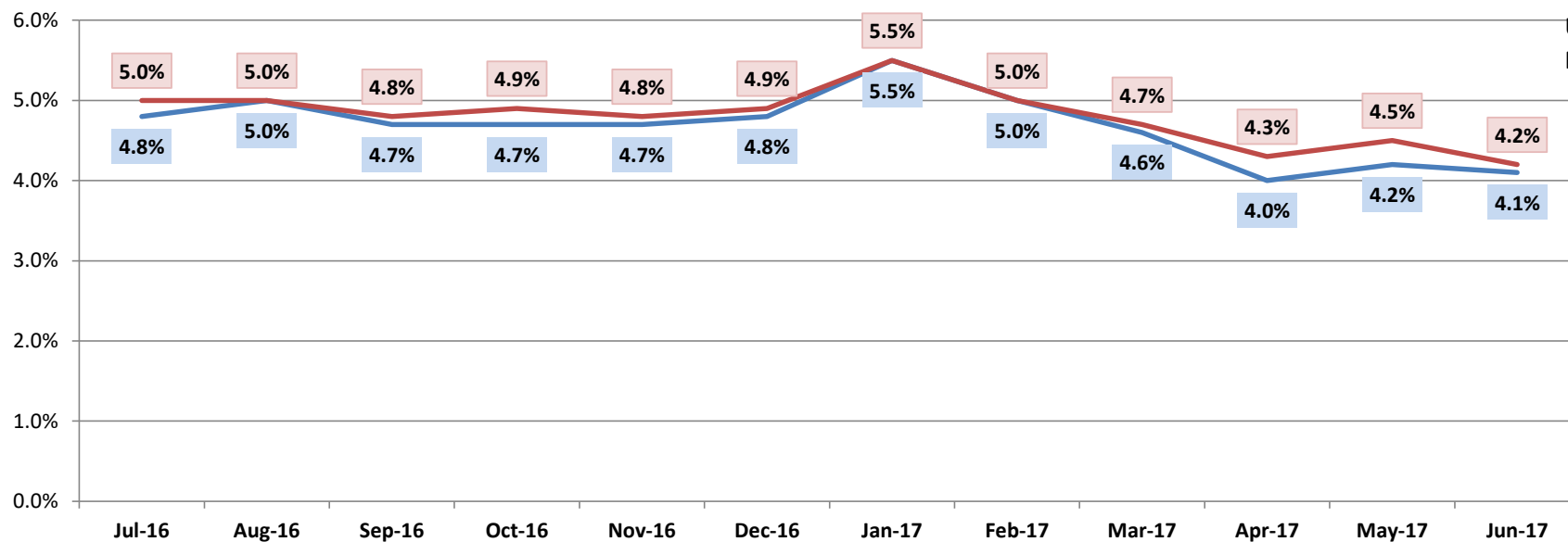
Real/Personal Tax Collections % by Month				
Real/Personal Tax	FY15	FY16	FY17	Target
July	8.06%	0.81%	2.50%	>99%
Aug	63.02%	47.12%	65.46%	>99%
Sept	68.36%	69.50%	69.82%	>99%
Oct	69.77%	70.55%	70.78%	>99%
Nov	71.90%	72.99%	73.72%	>99%
Dec	86.05%	86.71%	85.85%	>99%
Jan	95.21%	96.01%	96.62%	>99%
Feb	97.16%	97.87%	98.09%	>99%
Mar	98.33%	98.64%	98.86%	>99%
Apr	99.12%	99.51%	99.37%	>99%
May	99.41%	99.67%	99.56%	>99%
Jun	99.51%	99.70%	99.63%	>99%

Motor Vehicle Tax Collections % by Month				
Motor Vehicle Tax	FY15	FY16	FY17	Target
July	48.55%	100.00%	100.00%	>98.5%
Aug	57.92%	100.00%	100.00%	>98.5%
Sept	90.49%	100.00%	100.00%	>98.5%
Oct	90.69%	100.00%	100.00%	>98.5%
Nov	95.44%	100.00%	100.00%	>98.5%
Dec	96.71%	100.00%	100.00%	>98.5%
Jan	96.80%	100.00%	100.00%	>98.5%
Feb	96.93%	100.00%	100.00%	>98.5%
Mar	96.63%	100.00%	100.00%	>98.5%
Apr	96.95%	100.00%	100.00%	>98.5%
May	96.95%	100.00%	100.00%	>98.5%
Jun	96.96%	100.00%	100.00%	>98.5%

Moore County Department of Tax and Revaluation, continued



Unemployment %
NC vs. Moore
County



Moore %

NC %

Moore County Public Works - Public Utilities Division (Fund 610 Enterprise Fund)

Department Narrative:

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates eleven permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

Revenue Sources FY17 Original Budget:

Fees	\$10,120,314
Interest/Surplus	\$18,175

FY17 Budgeted Staffing Positions:

40	Full-Time
0	Part-Time

Total FY17 Expenditure Original Budget: \$10,138,489

Department Director: Randy Gould
Department Director email: rgould@moorecountync.gov

Chart 1

Prior Fiscal Year Activity				
Public Utilities FY16	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-15	\$789,887	\$1,012,756	\$461,223	\$656,075
Aug-15	\$789,887	\$1,012,756	\$939,212	\$654,685
Sep-15	\$789,887	\$1,012,756	\$1,072,482	\$645,108
Oct-15	\$789,887	\$1,012,756	\$792,470	\$733,116
Nov-15	\$789,887	\$1,012,756	\$1,216,720	\$2,257,847
Dec-15	\$789,887	\$1,012,756	\$704,663	\$942,749
Jan-16	\$789,887	\$1,012,756	\$849,922	\$574,856
Feb-16	\$789,887	\$1,012,756	\$615,735	\$522,378
Mar-16	\$789,887	\$1,012,756	\$689,438	\$780,814
Apr-16	\$789,887	\$1,012,756	\$827,187	\$1,029,214
May-16	\$789,887	\$1,012,755	\$842,245	\$588,818
Jun-16	\$789,887	\$1,012,755	\$911,729	\$1,621,929
Totals	\$9,478,644	\$12,153,070	\$9,923,026	\$11,007,590

Chart 1

Current Fiscal Year Activity				
Public Utilities FY17	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-16	\$844,874	\$872,159	\$854,125	\$736,414
Aug-16	\$844,874	\$872,159	\$508,366	\$536,786
Sep-16	\$844,874	\$872,159	\$1,015,773	\$800,513
Oct-16	\$844,874	\$872,159	\$964,501	\$903,109
Nov-16	\$844,874	\$872,159	\$785,139	\$743,400
Dec-16	\$844,874	\$872,159	\$802,806	\$868,261
Jan-17	\$844,874	\$872,159	\$1,063,604	\$1,218,741
Feb-17	\$844,874	\$872,159	\$613,628	\$520,382
Mar-17	\$844,874	\$872,158	\$749,081	\$563,024
Apr-17	\$844,874	\$872,158	\$859,656	\$962,855
May-17	\$844,874	\$872,158	\$842,953	\$650,071
Jun-17	\$844,875	\$1,932,358	\$1,121,090	\$2,225,947
Totals	\$10,138,489	\$11,526,104	\$10,180,723	\$10,729,504

Moore County Department of Public Utilities , continued

Department Narrative: Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

CONSUMPTION REPORT, Chart 2 Jun-17

	Total Water	Total Sewer	Total Irrigation				
	Gallons Billed	Gallons Billed	Gallons Billed	Total \$	Total \$	Total \$	Total \$
				Billed	Billed in Water	Billed in Waste Water	Billed in Irrigation
Pinehurst(7,8,9,10,11,12,13, 14,15,16,17,18,19,20,21, 22)	37,415,883	36,847,899	14,597,184	\$ 636,865.18	\$ 232,675.93	\$ 295,719.80	\$ 108,469.45
Monroetown (30)	77,369	77,369		\$ 1,165.61	\$ 515.99	\$ 649.62	
Jackson Hamlet (26)	310,421	224,632		\$ 3,989.01	\$ 2,174.66	\$ 1,814.35	
Book 24 Pinehurst	7,061,064	6,565,514	1,009,021	\$ 99,488.60	\$ 43,734.21	\$ 48,827.46	\$ 6,926.93
Taylortown				\$ -			
Totals	44,864,737	43,715,414	15,606,205	\$ 741,508.40	\$ 279,100.79	\$ 347,011.23	\$ 115,396.38
Seven Lakes (1-4)	16,778,685	130,689	166,396	\$ 101,807.55	\$ 99,409.79	\$ 1,049.54	\$ 1,348.22
Love Grove (28)	215,919			\$ 1,334.16	\$ 1,334.16		
Totals	16,994,604	130,689	166,396	\$ 103,141.71	\$ 100,743.95	\$ 1,049.54	\$ 1,348.22
Hyland Hills/Niagara (5)	537,302		28,771	\$ 3,657.49	\$ 3,448.70		\$ 208.79
Vass (6)	1,913,978	1,143,634	7,366	\$ 21,921.62	\$ 12,625.65	\$ 9,177.50	\$ 118.47
East Moore(80's)	12,484,128	49,638	53,699	\$ 121,766.47	\$ 120,566.38	\$ 435.23	\$ 764.86
Totals	14,935,408	1,193,272	89,836	\$ 147,345.58	\$ 136,640.73	\$ 9,612.73	\$ 1,092.12
				\$ -			
Addor (27)	122,401	90,186		\$ 1,625.00	\$ 827.08	\$ 797.92	
The Carolina (25)	221,930		159,765	\$ 2,398.55	\$ 1,274.71		\$ 1,123.84
Robbins (29)	39,289			\$ 315.89	\$ 315.89		
High Falls (31)	58,616			\$ 439.65	\$ 439.65		
West Moore (33)	65,950		4,043	\$ 502.83	\$ 475.64		\$ 27.19
Total other small systems	508,186	90,186	163,808	\$ 5,281.92	\$ 3,332.97	\$ 797.92	\$ 1,151.03
Hydrant Meters				\$ -			
				\$ -			
Totals	77,302,935	45,129,561	16,026,245	\$ 997,277.61	519,818	358,471	118,988

Total less EMWD = Utilities	64,818,807	45,079,923	15,972,546	875,511	399,252	358,036	118,223
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Moore County Department of Veteran Services (General Fund)

Department Narrative:

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records. Moore County has a total of 10,315 Veterans.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

Revenue Sources FY17 Budget:

Service Grant - State	\$2,500
County Property Tax	\$171,571

FY17 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time

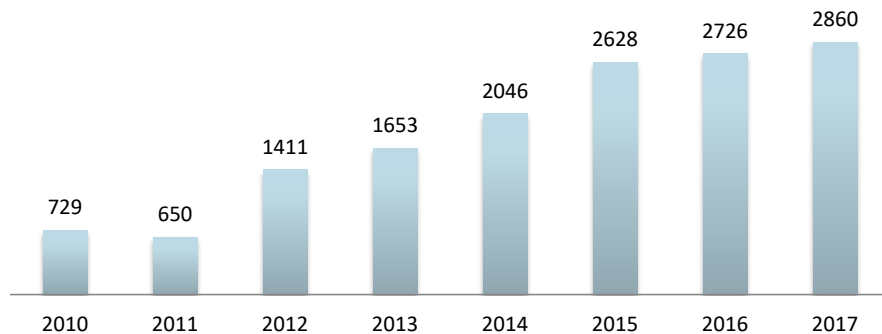
Total FY17 Expenditure Budget: \$174,071

Department Director: Jim Pedersen

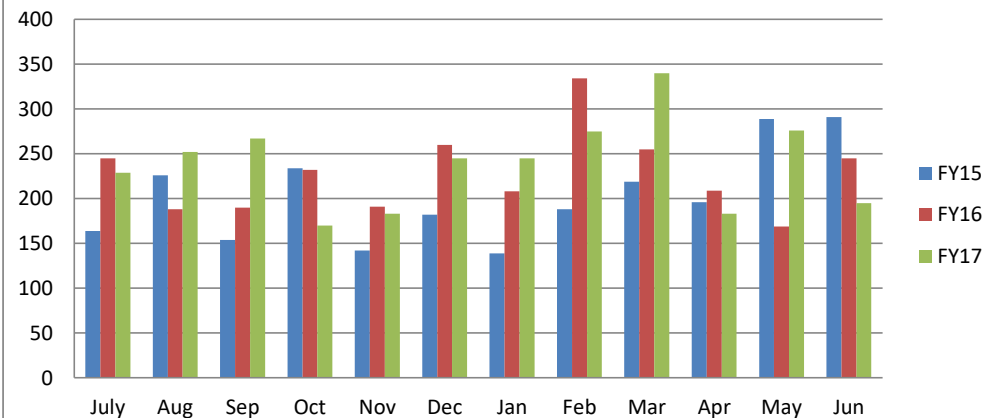
Department Director email: jpedersen@moorecountync.gov

Total Claims Filed Year

■ Total Claims Filed



Total Claims Filed by Month



* Veteran population estimates, as of September 30, 2014, are produced by the VA Office of the Actuary (VetPop 2014). <http://www.va.gov/vetdata/Expenditures.asp>

Moore County Water Pollution Control Plant (Fund 600 Enterprise Fund)

Department Narrative:

The Water Pollution Control Plant is a division of Public Works and treats wastewater produced within Moore County and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit. Flow is invoiced monthly to each town based on flow monitoring readings. Flow treated versus flow invoiced is measured to assist in determining accuracy of revenues as well as detecting inflow and infiltration into the collection system.

Revenue Sources FY17 Original Budget:

User Fees \$4,639,254

Total FY17 Expenditure Budget: \$4,639,254

Department Director: Randy Gould, rgould@moorecountync.gov

Division Leader: Janna Scherer, jscherer@moorecountync.gov

FY17 Budgeted Staffing Positions:

19 Full-Time

0 Part-Time

Wastewater Treatment Plant Gallons Treated vs. Gallons Invoiced			
Fiscal Year	Treated Gallons	Invoiced Gallons	% Gallons Invoiced vs. Treated
FY06	1,712,037,666	1,462,960,632	85%
FY07	1,866,686,470	1,688,645,986	90%
FY08	1,621,958,000	1,444,689,266	89%
FY09	1,616,791,000	1,503,124,303	93%
FY10	1,631,586,000	1,502,536,298	92%
FY11	1,568,680,000	1,420,357,118	91%
FY12	1,473,402,000	1,424,967,783	97%
FY13	1,703,953,000	1,494,863,502	88%
FY14	1,810,658,000	1,646,900,864	91%
FY15	1,794,947,000	1,629,631,966	91%
FY16	1,933,140,000	1,746,790,187	90%
FY17-June	1,914,238,000	1,742,258,408	91%

Current Fiscal Year Activity					
Wastewater Treatment Plant FY17	Original Budget	Revised Budget	Actual Revenues	Actual Expenses	
Jul-16	\$386,604	\$399,816	\$406,051	\$415,543	
Aug-16	\$386,604	\$399,816	\$34,046	\$118,944	
Sep-16	\$386,604	\$399,816	\$417,547	\$64,521	
Oct-16	\$386,604	\$399,816	\$458,778	\$542,683	
Nov-16	\$386,604	\$399,816	\$590,103	\$184,672	
Dec-16	\$386,604	\$399,816	\$438,934	\$207,412	
Jan-17	\$386,605	\$399,816	\$428,208	\$281,603	
Feb-17	\$386,605	\$399,816	\$462,245	\$149,187	
Mar-17	\$386,605	\$399,816	\$383,776	\$205,198	
Apr-17	\$386,605	\$399,816	\$423,228	\$1,504,695	
May-17	\$386,605	\$399,816	\$1,131,437	\$164,027	
Jun-17	\$386,605	\$399,816	\$432,338	\$562,122	
Totals	\$4,639,254	\$4,797,792	\$5,606,690	\$4,400,608	